

THE CORPORATION OF THE TOWNSHIP OF SABLES-SPANISH RIVERS

PRESENT: MAYOR: Kevin BURKE

COUNCILLORS: Casimir BURNS; Harold CRABS; Mike MERCIECA; Cheryl PHILLIPS; Edith FAIRBURN, Merri-Ann HOBBS

CLERK-ADMINISTRATOR: Anne WHALEN

Regular Meeting Open
 Motion No: 2023-299
 Moved By: E. FAIRBURN
 Seconded By: C. PHILLIPS
 WHEREAS there is a quorum of Council present, and the time is 6:30 p.m.;
 BE IT RESOLVED THAT this regular meeting be open for business;
 AND THAT the minutes of the Regular meeting of August 9, 2023, be approved.
CARRIED

Treasurer Report- 2nd Quarter
 Motion No. 2023-300
 Moved By: H. CRABS
 Seconded By: C. PHILLIPS
 BE IT RESOLVED THAT the Treasurer’s 2nd quarter report be accepted.
CARRIED

Massey Agriculture Society Donation
 Motion No. 2023-301
 Moved By: H. CRABS
 Seconded By: C. BURNS
 BE IT RESOLVED THAT Council approves a donation to the Massey Agricultural Society’s Massey Fair in the form of grading of the fairgrounds.
CARRIED

Bylaw 2023-31 2023-32 First & Second Reading
 Motion No. 2023-302
 Moved By: H. CRABS
 Seconded By: M. HOBBS
 BE IT RESOLVED THAT the following Bylaws be read a first and second time:
 Bylaw 2023-31 – Being a bylaw to appoint Deputy Clerk
 Bylaw 2023-32 – Being a bylaw to amend Bylaw 2016-25 being a bylaw for the purpose of regulating open air burning.
CARRIED

Bylaw 2023-31 Third & Final Reading
 Motion No. 2023-303
 Moved By: E. FAIRBURN
 Seconded By: M. HOBBS
 BE IT RESOLVED THAT the following Bylaw be read a third and final time and passed in open council:
 Bylaw 2023-31 – Being a bylaw to appoint a Deputy Clerk
CARRIED

Closed Session
 Motion No. 2023-304
 Moved By: E. FAIRBURN
 Seconded By: M. HOBBS
 BE IT RESOLVED THAT we move into closed session at 7:50 p.m., pursuant to Section 239(2) of the Municipal Act:
 - To consider personal matters about identifiable individuals including municipal or local board employees
 HR Salary Review: Pesce & Associates.
CARRIED

Resolution 2023-305 was dealt with in closed session and is in a sealed envelope and filed in the office of the Clerk.

Open Session
 Motion No. 2023-306
 Moved By: C. PHILLIPS
 Seconded By: E. FAIRBURN
 BE IT RESOLVED THAT this closed session be adjourned at 8:51 p.m. and the regular meeting be resumed.
CARRIED

Regular Meeting Adjourned
 Motion No. 2023-307
 Moved By: M. HOBBS
 Seconded By: E. FAIRBURN
 BE IT RESOLVED THAT the time is 9:28 p.m. and this meeting be adjourned until the next regular meeting or call of the Chair.
CARRIED

August 18, 2023

COUNCIL MEETING: August 23, 2023 AGENDA GROUP: A

SUBJECT:

Q2 Treasurer's Report

BACKGROUND:

Included for Councils review is the Q2 Capital Budget update and the Q2 Statement of revenue and Expenditure report.

I will be attending the Council meeting to answer any questions.

RECOMMENDATIONS:

ENCLOSURES:

Q2 - Capital Budget Update

Q2 - Statement of Revenues and Expenditures

TOWNSHIP OF SABLES-SPANISH RIVERS

Q2 CAPITAL UPDATE

Department	Project	Budget	Cost to Date	Remaining Budget	Notes
PUBLIC WORKS	Caldwell (Lee Valley/Burns Crossover) Bridge - carry forward from 2022	\$750,000	\$291,620	\$458,380	Q2 - Bridge project complete - project accounting reconciliation not yet completed Progress Pmt #1 approved by council 08/09/23
	Buckmiller Rd culvert - carry forward from 2021	\$40,000	\$0	\$40,000	
	Gravel Projects - 50mm Granular A Seldom Seen Road - 3 km - \$21,000 Graham Road - 3 km + \$21,000 Salter Back Line - 4 km - \$28,000 Buckmiller Road - 1 km - \$7,000 Lacloche Lake Road - 8 km - \$56,000	\$133,000	\$117,657	\$15,343	Q2 - Roadwork complete - project accounting reconciliation not yet completed
	Tandem/Plow	\$400,000	\$0	\$400,000	
	Surface Treatment & resurfacing - Lee Valley Rd	\$220,000	\$686	\$219,314	
	River Rd - Surface treatment overlay (2 KM) \$45,000 Birch Lake Rd - Surface treatment overlay (2 KM) \$45,000.00	\$90,000	\$0	\$90,000	
	Paving - Young Street/Third Street N/Second Street S - Webbwood	\$420,000	\$0	\$420,000	Q2 - 07/12/23 - Beamish awarded contract for Webbwood Pavement Project Part 1-2023 accepted in the quoted amount of \$404,615 excluding HST 07/12/23 - Mailloux Construction awarded contract for Webbwood Pavement Project Part 2-2023 in the quoted amount of \$37,950 excluding HST
	Engineering services - RFPs are being sent out March 2023	\$185,000	\$0	\$185,000	
	Truck mounted sander spreader	\$9,000	\$0	\$9,000	
	Cutoff saw	\$5,000	\$0	\$5,000	
WATER & SEWER	Water Tower Inspection	\$10,000	\$0	\$10,000	Q2 - complete, no invoice yet.
	WTP - Sludge Pump Rebuild	\$5,500	\$0	\$5,500	
	WWTL - Base 90 replacement	\$35,000	\$0	\$35,000	
FIRE	Diesel Exhaust Unit - Station 4	\$40,000	\$0	\$40,000	
	Fire water pumps	\$31,000	\$394	\$30,606	Q2 - Quotes accepted by council 6/14/23 - \$15,872.44 plus HST for two forest fire fighting pumps and \$16,301.50 plus HST for two large volume fire pumps.
	Station 4 & 5 main door canopy	\$20,000	\$0	\$20,000	
	Valve & nozzle replacements	\$11,000	\$0	\$11,000	
	Wildland Firefighting Gear	\$20,000	\$0	\$20,000	Q2 - Quote accepted by council 7/26/23 - \$11,658.88 plus HST for 34 sets of Wildland Coveralls.
PARKS & RECREATION	Chiller - carry forward from 2022	\$150,000	\$0	\$150,000	
	Webbwood Outdoor Rink replacement	\$105,850	\$0	\$105,850	
	Arena Roof repair - Phase 2	\$281,300	\$158,492	\$122,808	Q2 - Project complete - project accounting reconciliation not yet completed Progress payment approved by council 08/09/23
	Oil tank removal	\$20,000	\$790	\$19,210	
	Zero turn mower & bagger	\$10,000	\$5,025	\$4,975	

TOWNSHIP OF SABLES-SPANISH RIVERS					
Q2 (as of June 30, 2023) STATEMENT OF REVENUES AND EXPENDITURES					
	Account	2023 Budget	YTD Actual	% of Budget Remaining	Notes
Administration Revenues					
	01-100-000-6100 General Government Federal Conditional Grants	\$ -	\$ -	0.00%	
	01-100-000-6200 General Government Provincial Conditional Grants	\$ -	\$ 9,100.00	0.00%	Q2 - Ontario Trillium Grant for Library (accessible picnic tables/bear proof garbage bins/drop boxes)
	01-100-000-6215 General Government Provincial OMPF Grants	\$ 1,737,400.00	\$ 868,700.00	50.00%	
	01-100-000-6310 General Government User Fees	\$ 2,000.00	\$ 1,991.75	0.41%	Includes revenue from fax/photocopies/tax certificates/etc.
	01-100-000-6320 General Government Hawkers & Pedlar's Licence	\$ 100.00	\$ -	100.00%	
	01-100-000-6512 General Government Penalty & Interest	\$ 65,000.00	\$ 35,624.69	45.19%	
	01-100-000-6514 General Government Bank Interest	\$ 15,000.00	\$ 127,625.90	(750.84%)	Twp is earning a high rate of deposit interest as RBC prime has increased to 6.70%
	01-100-000-6515 General Government Investment Interest	\$ 25,000.00	\$ 5,531.94	77.87%	
	01-100-000-6530 General Government Donations	\$ -	\$ 830.00	0.00%	
	01-100-000-6560 General Government Other Revenue	\$ 1,000.00	\$ 8,506.67	(750.67%)	Q2 - interest earned on GST/HST return adjustment/WSIB rebate
	01-100-000-6710 General Administration IFT Salaries	\$ 1,000.00	\$ 250.00	75.00%	
	01-100-100-6320 Marriage Licenses & Permits	\$ 750.00	\$ 125.00	83.33%	
	01-100-101-6320 Lottery Licenses & Permits	\$ 100.00	\$ 93.75	6.25%	
	01-100-102-6320 Wrecking Yard Licenses	\$ 100.00	\$ 100.00	0.00%	
	01-100-103-6320 Kennel Licence Fees	\$ 200.00	\$ 400.00	(100.00%)	
Fire Department Revenues					
	01-200-000-6200 Fire Dept Provincial Conditional Grants	\$ 2,500.00	\$ -	100.00%	
	01-200-000-6315 Fire Dept Shared Services Revenue	\$ -	\$ 4,395.90	0.00%	Q2 - Fire Chief services provided to Spanish
	01-200-000-6560 Fire Dept Other Revenue	\$ 26,720.00	\$ 1,629.10	93.90%	Q2 - Automatic aid for Spanish fire calls
	01-200-000-6620 Fire Dept. Transfer from Reserve	\$ -	\$ -	0.00%	
Court Security Prisoner Transportation Program Revenues					
	01-215-000-6560 Court Security Prisoner Transportation Revenue	\$ 1,650.00	\$ 412.00	75.03%	
Protective Inspection & Control Revenues					
	01-220-250-6315 Building Dept. Shared Services Revenue	\$ 45,000.00	\$ 23,085.38	48.70%	
	01-220-250-6320 Building Permits	\$ 55,000.00	\$ 33,131.29	39.76%	
	01-220-250-6725 Building Dept. IFT Machine Time	\$ 500.00	\$ -	100.00%	
	01-220-260-6310 Bylaw Enforcement User Fees	\$ 500.00	\$ 55.00	89.00%	
	01-220-270-6217 Provincial Livestock Compensation	\$ -	\$ 1,326.80	0.00%	Q2 - Ontario Wildlife Compensation Program claim
	01-220-290-6310 Property Standards User Fees	\$ 500.00	\$ -	100.00%	
COVID 19 Pandemic Revenues					
	01-255-000-6620 COVID 19 Pandemic Transfer from Reserve	\$ 74,200.00	\$ -	100.00%	
Provincial Offences Revenues					
	01-260-000-6310 Provincial Offences User Fees	\$ -	\$ -	0.00%	
Roadways Revenues					

	01-300-000-6100	General Roads Federal Conditional Grants	\$ 350,000.00	\$ -	100.00%	
	01-300-000-6111	General Roads Federal Employment Grants	\$ -	\$ -	0.00%	
	01-300-000-6120	General Roads Federal Capital Grants	\$ -	\$ -	0.00%	
	01-300-000-6220	General Roads Provincial Capital Grants	\$ 371,325.00	\$ -	100.00%	
	01-300-000-6310	General Roads User Fees	\$ 15,000.00	\$ -	100.00%	
	01-300-000-6560	General Roads Other Revenue	\$ -	\$ 563.99	0.00%	
	01-300-000-6620	General Roads Transfer from Reserve	\$ -	\$ -	0.00%	
	01-300-000-6725	General Roads IFT Machine Time	\$ 1,000.00	\$ 804.00	19.60%	
Sanitary Sewers Revenues						
	01-400-000-6310	Sanitary Sewers User Fees	\$ 80,747.00	\$ 80,746.90	0.00%	
	01-400-000-6620	Sanitary Sewers Transfer from Reserve	\$ 5,899.00	\$ -	100.00%	
	01-400-402-6310	May Twp Septic Disposal Site User Fees	\$ 12,000.00	\$ 3,100.00	74.17%	
Storm Sewers Revenues						
	01-405-000-6620	Storm Sewers Transfer from Reserve	\$ -	\$ -	0.00%	
Waterworks Revenues						
	01-410-000-6120	Waterworks Federal Capital Grants	\$ -	\$ -	0.00%	
	01-410-000-6220	Waterworks Provincial Capital Grants	\$ -	\$ -	0.00%	
	01-410-000-6310	Waterworks User Fees	\$ 350,000.00	\$ 171,105.00	51.11%	
	01-410-000-6512	Waterworks Penalty & Interest	\$ 2,500.00	\$ 1,426.18	42.95%	
	01-410-000-6560	Waterworks Other Revenue	\$ -	\$ -	0.00%	
	01-410-000-6620	Waterworks Transfer from Reserve	\$ -	\$ -	0.00%	
Waste Collection Revenues						
	01-420-000-6310	Waste Collection Bag Tag Fees	\$ 3,000.00	\$ 2,488.00	17.07%	
Waste Disposal Revenues						
	01-430-431-6310	Tennyson Landfill Site User Fees	\$ 50,000.00	\$ 21,921.49	56.16%	
Recycling Revenues						
	01-440-000-6560	Blue Box Program Revenue	\$ 54,674.00	\$ -	100.00%	
Public Health Services Revenues						
	01-500-501-6200	NP Program Provincial Conditional Grants	\$ 162,153.00	\$ 3,109.90	98.08%	Q2 - funding suspended until there is a NP replacement
	01-500-502-6200	RNPG Program Provincial Conditional Grants	\$ 234,800.00	\$ 151,187.03	35.61%	
Hospitals Revenues						
	01-510-000-6120	Medical Clinic Federal Capital Grant	\$ -	\$ 89,100.00	0.00%	
	01-510-000-6620	Medical Clinic Transfer from Reserve Funds	\$ -	\$ -	0.00%	
Cemeteries Revenues						
	01-540-541-6300	Walford RC Cemetery Transfers from Trusts	\$ -	\$ 2.48	0.00%	
Parks Revenues						
	01-700-701-6402	Heritage Park Advertising Revenue	\$ 500.00	\$ -	100.00%	
	01-700-702-6620	Mouth Park Transfer from Reserve	\$ -	\$ -	0.00%	
	01-700-704-6435	Ballfield Rental Revenue	\$ -	\$ 35.40	0.00%	
Recreation Programs Revenues						
	01-710-000-6436	Sportsmen League Revenue	\$ -	\$ 1,946.90	0.00%	

	01-710-000-6442	Recreation Programs Revenue	\$ 2,500.00	\$ 778.76	68.85%	
	01-710-741-6442	Youth Recreation Programs Revenue	\$ 5,000.00	\$ 2,970.00	40.60%	
	01-710-741-6530	Youth Recreation Programs Donations	\$ -	\$ -	0.00%	
Recreation Facilities Revenues						
	01-720-721-6430	WCCB Hall Rental	\$ 3,000.00	\$ 672.12	77.60%	
	01-720-721-6530	WCCB Donations	\$ 12,000.00	\$ 11,663.00	2.81%	Q2 - \$10,000 donation from Walford Community Club
Arena Revenues						
	01-730-000-6111	Arena Federal Employment Grant	\$ -	\$ -	0.00%	
	01-730-000-6120	Arena Federal Capital Grants	\$ -	\$ -	0.00%	
	01-730-000-6201	Arena Provincial Employment Grants	\$ -	\$ -	0.00%	
	01-730-000-6220	Arena Provincial Capital Grants	\$ -	\$ -	0.00%	
	01-730-000-6310	Arena Public Skating Revenue	\$ 2,000.00	\$ 4,680.51	(134.03%)	
	01-730-000-6400	Arena Administration Revenue	\$ -	\$ 39.75	0.00%	
	01-730-000-6402	Arena Advertising Revenue	\$ -	\$ 123.90	0.00%	
	01-730-000-6410	Arena Skate Sharpening Revenue	\$ 50.00	\$ 376.10	(652.20%)	
	01-730-000-6412	Arena Vending Machine Revenue	\$ 200.00	\$ -	100.00%	
	01-730-000-6420	Arena Ice Rental Revenue	\$ 20,000.00	\$ 11,823.80	40.88%	
	01-730-000-6430	Arena Hall Rental	\$ 4,500.00	\$ 6,371.66	(41.59%)	
	01-730-000-6432	Arena Floor Rental	\$ 1,500.00	\$ 318.57	78.76%	
	01-730-000-6530	Arena Donations	\$ -	\$ 460.00	0.00%	
	01-730-000-6560	Arena Other Revenue	\$ -	\$ 128.32	0.00%	
	01-730-000-6620	Arena Transfer from Reserve	\$ -	\$ -	0.00%	
	01-730-731-6418	Arena Bar Liquor & Beer Sales	\$ 10,000.00	\$ 6,144.60	38.55%	
	01-730-732-6434	Canteen Revenue	\$ 1,200.00	\$ -	100.00%	
Other Recreation and Culture Revenues						
	01-760-000-6100	Other Recreation & Cult.Federal Conditional Grants	\$ -	\$ 1,560.00	0.00%	Q2 - Canada Day grant
	01-760-000-6560	Other Recreation & Culture Other Revenue	\$ -	\$ -	0.00%	
Winter Carnival Revenues						
		Winter Carnival Revenue	\$ -	\$ 276.00	0.00%	
Planning & Zoning Revenues						
	01-800-000-6340	Planning Dept Consent Application Fees	\$ 4,000.00	\$ 5,300.00	(32.50%)	
	01-800-000-6345	Planning Dept ZBA & OP Fees	\$ 2,000.00	\$ 1,700.00	15.00%	
	01-800-000-6560	Planning&Zoning Other Revenue	\$ 1,000.00	\$ 2,500.00	(150.00%)	
	01-800-801-6560	Economic Development Other Revenue	\$ -	\$ -	0.00%	
Agricultural Revenues						
	01-810-810-6216	MOT & MNR Drainage Grants	\$ -	\$ -	0.00%	
	01-810-810-6218	OMAFRA Municipal Drainage Grants	\$ 20,010.00	\$ -	100.00%	
	01-810-810-6310	Municipal Drainage User Fees	\$ 10,000.00	\$ -	100.00%	
	01-810-810-6720	Municipal Drain Maintenance IFT Supplies	\$ -	\$ -	0.00%	
Municipal Taxation Revenues						
	01-900-910-5110	MUN Residential Full	\$ 4,372,085.00	\$ 4,244,743.50	2.91%	
	01-900-910-5113	MUN Res/Farm PIL General	\$ 3,578.00	\$ 3,473.69	2.92%	

	01-900-910-5114	MUN Res/Farm PIL Full Taxable Tenant of Province	\$ 4,491.00	\$ 4,359.75	2.92%
	01-900-910-5210	MUN Multi-Residential	\$ 28,968.00	\$ 28,124.39	2.91%
	01-900-910-5310	MUN Farmland	\$ 86,924.00	\$ 84,392.30	2.91%
	01-900-910-5410	MUN Managed Forest	\$ 5,541.00	\$ 5,379.46	2.92%
	01-900-910-5510	MUN Commercial Full	\$ 174,372.00	\$ 169,293.69	2.91%
	01-900-910-5511	MUN Commercial Excess	\$ 1,113.00	\$ 1,080.34	2.93%
	01-900-910-5512	MUN Commercial Vacant	\$ 6,066.00	\$ 5,889.67	2.91%
	01-900-910-5513	MUN Commercial PIL Full	\$ 16,644.00	\$ 16,158.88	2.91%
	01-900-910-5514	MUN Commercial PIL General	\$ 30,442.00	\$ 29,554.96	2.91%
	01-900-910-5515	MUN Commercial Vacant Shared PIL	\$ 221.00	\$ 214.19	3.08%
	01-900-910-5517	MUN Commercial PIL Full Vacant Tenant of Province	\$ 436.00	\$ 423.15	2.95%
	01-900-910-5550	MUN Landfill PIL Full	\$ 62.00	\$ 59.70	3.71%
	01-900-910-5610	MUN Industrial Full	\$ 4,637.00	\$ 4,501.86	2.91%
	01-900-910-5611	MUN Industrial Vacant Shared PIL	\$ -	\$ -	0.00%
	01-900-910-5612	MUN Industrial Full Shared PIL	\$ 1,568.00	\$ 1,521.99	2.93%
	01-900-910-5614	MUN Industrial Excess	\$ 452.00	\$ 438.86	2.91%
	01-900-910-5710	MUN Railway ROW	\$ 23,300.00	\$ 23,300.25	(0.00%)
	01-900-910-5810	MUN Power Dams	\$ 79,798.00	\$ -	100.00%
	01-900-910-5910	MUN Hydro Corridor	\$ 308.00	\$ 307.86	0.05%
	01-900-920-5110	MUN Residential Full Supps/Omits	\$ -	\$ 2,041.64	0.00%
	01-900-920-5310	MUN Farmland Supps/Omits	\$ -	\$ -	0.00%
	01-900-920-5510	MUN Commercial Full Supps/Omits	\$ -	\$ -	0.00%
Education - English Public Revenues					
	01-901-910-5110	EP Residential Full	\$ 404,945.00	\$ 404,937.15	0.00%
	01-901-910-5114	EP Res/Farm PIL Full Taxable Tenant of Province	\$ 396.00	\$ 395.96	0.01%
	01-901-910-5210	EP Multi-Residential	\$ 1,585.00	\$ 1,584.89	0.01%
	01-901-910-5310	EP Farmland	\$ 8,996.00	\$ 8,996.00	0.00%
	01-901-910-5410	EP Managed Forest	\$ 467.00	\$ 466.69	0.07%
	01-901-910-5510	EP Commercial Full	\$ 66,212.00	\$ -	100.00%
	01-901-910-5511	EP Commercial Excess	\$ 604.00	\$ -	100.00%
	01-901-910-5512	EP Commercial Vacant	\$ 3,291.00	\$ -	100.00%
	01-901-910-5517	EP Commercial PIL Full Vacant Tenant of Province	\$ 263.00	\$ -	100.00%
	01-901-910-5610	EP Industrial Full	\$ 1,148.00	\$ -	100.00%
	01-901-910-5614	EP Industrial Excess	\$ 172.00	\$ -	100.00%
	01-901-910-5710	EP Railway ROW	\$ 8,680.00	\$ -	100.00%
	01-901-910-5910	EP Hydro Corridor	\$ 217.00	\$ -	100.00%
	01-901-920-5110	EP Residential Full Supps/Omits	\$ -	\$ 226.82	0.00%
	01-901-920-5310	EP Farmland Supps/Omits	\$ -	\$ -	0.00%
	01-901-920-5510	EP Commercial Full Supps/Omits	\$ -	\$ -	0.00%
Education - French Public Revenues					
	01-902-910-5110	FP Residential Full	\$ 1,270.00	\$ 1,269.90	0.01%

	01-902-910-5210 FP Multi-Residential	\$ 38.00	\$ 38.25	(0.66%)
Education - English Separate Revenues				
	01-903-910-5110 ES Residential Full	\$ 55,912.00	\$ 55,908.84	0.01%
	01-903-910-5210 ES Multi-Residential	\$ 119.00	\$ 119.17	(0.14%)
	01-903-910-5310 ES Farmland	\$ 224.00	\$ 224.11	(0.05%)
	01-903-910-5410 ES Managed Forest	\$ 114.00	\$ 114.44	(0.39%)
	01-903-910-5510 ES Commercial Full	\$ 25,710.00	\$ -	100.00%
	01-903-910-5511 ES Commercial Excess	\$ 234.00	\$ -	100.00%
	01-903-910-5512 ES Commercial Vacant	\$ 1,278.00	\$ -	100.00%
	01-903-910-5517 ES Commercial PIL Full Vacant Tenant of Province	\$ 102.00	\$ -	100.00%
	01-903-910-5610 ES Industrial Full	\$ 446.00	\$ -	100.00%
	01-903-910-5614 ES Industrial Excess	\$ 67.00	\$ -	100.00%
	01-903-910-5710 ES Railway ROW	\$ 3,371.00	\$ -	100.00%
	01-903-910-5910 ES Hydro Corridor	\$ 84.00	\$ -	100.00%
	01-903-920-5110 ES Residential Full Supps/Omits	\$ -	\$ 3.38	0.00%
	01-903-920-5510 ES Commercial Full Supps/Omits	\$ -	\$ -	0.00%
Education - French Separate Revenues				
	01-904-910-5110 FS Residential Full	\$ 16,495.00	\$ 16,494.18	0.00%
	01-904-910-5114 FS Res/Farm PIL Full Taxable Tenant of Province	\$ 96.00	\$ 95.63	0.39%
	01-904-910-5210 FS Multi-Residential	\$ 51.00	\$ 50.85	0.29%
	01-904-910-5310 FS Farmland	\$ 296.00	\$ 295.76	0.08%
	01-904-910-5410 FS Managed Forest	\$ 25.00	\$ 25.41	(1.64%)
	01-904-910-5510 FS Commercial Full	\$ 7,889.00	\$ -	100.00%
	01-904-910-5511 FS Commercial Excess	\$ 72.00	\$ -	100.00%
	01-904-910-5512 FS Commercial Vacant	\$ 392.00	\$ -	100.00%
	01-904-910-5517 FS Commercial PIL Full Vacant Tenant of Province	\$ 31.00	\$ -	100.00%
	01-904-910-5610 FS Industrial Full	\$ 137.00	\$ -	100.00%
	01-904-910-5614 FS Industrial Excess	\$ 21.00	\$ -	100.00%
	01-904-910-5710 FS Railway ROW	\$ 1,034.00	\$ -	100.00%
	01-904-910-5910 FS Hydro Corridor	\$ 26.00	\$ -	100.00%
	01-904-920-5110 FS Residential Full Supps/Omits	\$ -	\$ -	0.00%
	01-904-920-5510 FS Commercial Full Supps/Omits	\$ -	\$ -	0.00%
Education - No Support Revenues				
	01-905-910-5110 EDU NS Residential Full	\$ -	\$ 12.55	0.00%
	01-905-910-5510 EDU NS Commercial Full	\$ -	\$ 99,811.36	0.00%
	01-905-910-5511 EDU NS Commercial Excess	\$ -	\$ 909.92	0.00%
	01-905-910-5512 EDU NS Commercial Vacant	\$ -	\$ 4,960.56	0.00%
	01-905-910-5513 EDU NS Commercial PIL Full	\$ 10,609.00	\$ 10,609.48	(0.00%)
	01-905-910-5515 EDU NS Commercial Vacant Shared PIL	\$ 200.00	\$ 200.90	(0.45%)
	01-905-910-5517 EDU NS Commercial PIL Vacant Tenant of Province	\$ -	\$ 396.90	0.00%
	01-905-910-5550 EDU NS Landfill PIL Full	\$ 43.00	\$ 43.12	(0.28%)

	01-905-910-5610	EDU NS Industrial Full	\$ -	\$ 1,730.96	0.00%	
	01-905-910-5612	EDU NS Industrial Full Shared PIL	\$ 652.00	\$ 651.70	0.05%	
	01-905-910-5614	EDU NS Industrial Excess Land	\$ -	\$ 259.60	0.00%	
	01-905-910-5710	EDU NS Railway ROW	\$ -	\$ 13,085.22	0.00%	
	01-905-910-5910	EDU NS Hydro Corridor	\$ -	\$ 327.01	0.00%	
Total Revenues			\$ 9,311,798.00	\$ 6,957,846.37		
Administration Expenditures						
	01-100-000-7010	General Government Wages	\$ 255,997.00	\$ 111,649.69	56.39%	
	01-100-000-7015	General Government Benefits	\$ 81,480.00	\$ 38,659.69	52.55%	
	01-100-000-7030	General Government Transfer to Capital	\$ -	\$ -	0.00%	
	01-100-000-7031	General Government Transfer to Reserves	\$ 5,000.00	\$ -	100.00%	
	01-100-000-8000	General Government Materials, Parts & Supplies	\$ 4,000.00	\$ 3,699.14	7.52%	
	01-100-000-8010	General Government Office Supplies	\$ 7,500.00	\$ 3,658.30	51.22%	
	01-100-000-8011	General Government Office Equipment Maintenance	\$ 35,000.00	\$ 28,153.28	19.56%	Q1 - includes annual software renewals and support
	01-100-000-8012	General Government Small Tools and Equipment	\$ 1,500.00	\$ -	100.00%	
	01-100-000-8013	General Government Computer Hardware/Software	\$ 4,000.00	\$ -	100.00%	
	01-100-000-8020	General Government Postage, Courier	\$ 8,000.00	\$ 6,244.25	21.95%	
	01-100-000-8024	General Government Public Education	\$ -	\$ -	0.00%	
	01-100-000-8025	General Government Advertising, Publications	\$ 4,000.00	\$ 2,382.22	40.44%	
	01-100-000-8026	General Government Donations, Tributes	\$ 20,000.00	\$ 7,356.20	63.22%	
	01-100-000-8027	General Government Succession Planning	\$ 10,000.00	\$ -	100.00%	
	01-100-000-8028	General Government Elections Costs	\$ -	\$ -	0.00%	
	01-100-000-8040	General Government Building Repairs & Maintenance	\$ 4,000.00	\$ 304.25	92.39%	
	01-100-000-8045	General Government Licenses & Permits	\$ 15.00	\$ 17.04	(13.60%)	
	01-100-000-8050	General Government Hydro, Heat	\$ 4,500.00	\$ 2,285.33	49.21%	
	01-100-000-8051	General Government Telephone & Internet	\$ 5,500.00	\$ 2,742.08	50.14%	
	01-100-000-8052	General Government Insurance	\$ 63,020.00	\$ 61,791.12	1.95%	
	01-100-000-8053	General Government Janitorial	\$ 5,500.00	\$ 2,853.92	48.11%	
	01-100-000-8060	General Government Training and Conference Expense	\$ 2,500.00	\$ 1,830.01	26.80%	
	01-100-000-8061	General Government Mileage	\$ 1,000.00	\$ 1,058.14	(5.81%)	
	01-100-000-8062	General Government Meals & Accommodations	\$ 500.00	\$ 439.60	12.08%	
	01-100-000-8081	General Government Asset Management Project Exp	\$ 32,000.00	\$ -	100.00%	
	01-100-000-8094	General Government Other Write-Offs	\$ 10,000.00	\$ -	100.00%	
	01-100-000-8095	General Government Amortization Expense	\$ -	\$ -	0.00%	
	01-100-000-8110	Gen Gov Consulting/Legal Fees/Memberships	\$ 77,225.00	\$ 37,392.93	51.58%	
	01-100-000-8111	General Government Assessment Costs	\$ 67,310.00	\$ 33,654.88	50.00%	
	01-100-000-8200	General Government Rent and Lease Agreements	\$ 1,200.00	\$ 565.98	52.84%	
	01-100-000-8204	General Government Interest - Other	\$ 13,000.00	\$ -	100.00%	
	01-100-000-8205	General Government Bank Charges	\$ 4,500.00	\$ 2,442.32	45.73%	
Council Expenditures						

	01-110-000-7011 Council Honorariums	\$ 46,513.00	\$ 23,256.40	50.00%	
	01-110-000-7012 Council Per Diem Remuneration	\$ 28,066.00	\$ -	100.00%	
	01-110-000-7015 Council Benefits	\$ 5,892.00	\$ 1,108.34	81.19%	
	01-110-000-8060 Council Training and Conference Expenses	\$ 5,000.00	\$ 2,229.04	55.42%	Q1 - OGRA conference registration fees
	01-110-000-8061 Council Mileage	\$ 2,000.00	\$ 268.33	86.58%	
	01-110-000-8062 Council Meals & Accommodations	\$ 2,500.00	\$ 1,471.37	41.15%	
Municipal Health & Safety Expenditures					
	01-120-000-8000 Municipal Health & Safety Materials, Parts & Suppl	\$ 500.00	\$ 208.50	58.30%	
	01-120-000-8025 Health & Safety Advertising, Publications	\$ 200.00	\$ -	100.00%	
	01-120-000-8060 Municipal Health & Safety Training and Conference	\$ 2,000.00	\$ -	100.00%	
Fire Department Expenditures					
	01-200-000-7010 Fire Dept. Wages	\$ 48,064.00	\$ 23,007.60	52.13%	
	01-200-000-7011 Fire Dept. Honorariums	\$ 24,000.00	\$ 9,600.00	60.00%	
	01-200-000-7012 Fire Dept. Per Diem Remuneration	\$ 35,000.00	\$ -	100.00%	
	01-200-000-7015 Fire Dept. Benefits	\$ 37,900.00	\$ 17,097.28	54.89%	
	01-200-000-7020 Fire Dept. Long Term Debt Charges (Interest)	\$ -	\$ -	0.00%	
	01-200-000-7030 Fire Dept. Transfer to Capital	\$ 122,000.00	\$ 393.96	99.68%	
	01-200-000-7031 Fire Dept. Transfer to Reserves	\$ 138,750.00	\$ -	100.00%	
	01-200-000-8000 Fire Dept. Materials, Parts & Supplies	\$ 5,000.00	\$ 1,732.68	65.35%	
	01-200-000-8010 Fire Dept. Office Supplies	\$ 2,000.00	\$ 110.92	94.45%	
	01-200-000-8012 Fire Dept. Small Tools and Equipment	\$ 5,000.00	\$ 1,103.59	77.93%	
	01-200-000-8015 Fire Dept. Bunker Gear	\$ 15,000.00	\$ -	100.00%	
	01-200-000-8020 Fire Dept. Postage, Courier	\$ 100.00	\$ 40.99	59.01%	
	01-200-000-8024 Fire Dept. Public Education	\$ 2,500.00	\$ 714.80	71.41%	
	01-200-000-8025 Fire Dept. Advertising, Publications	\$ 500.00	\$ 304.26	39.15%	
	01-200-000-8035 Fire Department Fuel/Gas	\$ 1,000.00	\$ 333.92	66.61%	
	01-200-000-8042 Fire Dept Hydrant Maintenance	\$ 750.00	\$ -	100.00%	
	01-200-000-8043 Fire Dept. Equipment Compliance Testing	\$ 12,500.00	\$ 1,575.08	87.40%	
	01-200-000-8044 Fire Dept. Radio Equipment Maintenance	\$ 3,000.00	\$ 1,009.45	66.35%	
	01-200-000-8045 Fire Radio Licenses	\$ 1,900.00	\$ 1,533.70	19.28%	
	01-200-000-8051 Fire Dept. Telephone & Internet	\$ 3,200.00	\$ 306.64	90.42%	
	01-200-000-8052 Fire Dept Insurance	\$ 7,809.00	\$ 7,808.04	0.01%	
	01-200-000-8053 Fire Dept Janitorial	\$ 30.00	\$ 81.57	(171.90%)	
	01-200-000-8060 Fire Dept. Training and Conference Expenses	\$ 17,500.00	\$ 1,694.83	90.32%	
	01-200-000-8061 Fire Dept. Mileage	\$ 1,500.00	\$ -	100.00%	
	01-200-000-8062 Fire Dept. Meals & Accommodations	\$ 2,500.00	\$ 67.80	97.29%	
	01-200-000-8100 Fire Dept. Dispatch Services	\$ 10,500.00	\$ 4,941.39	52.94%	
	01-200-000-8110 Fire Dept. Memberships, Consulting and Legal Fees	\$ 2,500.00	\$ 274.75	89.01%	
	01-200-000-8112 Fire Dept Contracted Services	\$ 5,000.00	\$ -	100.00%	
	01-200-000-8201 Fire Dept. Hired Equipment	\$ 500.00	\$ -	100.00%	
	01-200-000-8204 Fire Dept. Interest - Other	\$ -	\$ -	0.00%	
	01-200-201-8000 Fire Station #1 Materials, Parts & Supplies	\$ 500.00	\$ 1,143.34	(128.67%)	

	01-200-201-8040	Fire Station #1 Building Repairs & Maintenance	\$ 2,500.00	\$ 240.17	90.39%
	01-200-201-8050	Fire Station #1 Hydro, Heat	\$ 4,800.00	\$ 2,812.37	41.41%
	01-200-201-8051	Fire Station #1 Telephone & Internet	\$ 400.00	\$ 136.43	65.89%
	01-200-201-8052	Fire Station #1 Insurance	\$ 1,110.00	\$ 1,109.16	0.08%
	01-200-201-8053	Fire Station #1 Janitorial	\$ 30.00	\$ -	100.00%
	01-200-202-8000	Fire Station #2 Materials, Parts & Supplies	\$ 500.00	\$ 166.95	66.61%
	01-200-202-8040	Fire Station #2 Building Repairs & Maintenance	\$ 8,000.00	\$ -	100.00%
	01-200-202-8050	Fire Station #2 Hydro, Heat	\$ 5,700.00	\$ 4,243.55	25.55%
	01-200-202-8051	Fire Station #2 Telephone & Internet	\$ 1,300.00	\$ 765.86	41.09%
	01-200-202-8052	Fire Station #2 Insurance	\$ 1,726.00	\$ 1,725.84	0.01%
	01-200-202-8053	Fire Station #2 Janitorial	\$ 30.00	\$ -	100.00%
	01-200-204-8000	Fire Station #4 Materials, Parts & Supplies	\$ 500.00	\$ 713.57	(42.71%)
	01-200-204-8040	Fire Station #4 Building Repairs & Maintenance	\$ 3,500.00	\$ -	100.00%
	01-200-204-8050	Fire Station #4 Hydro, Heat	\$ 4,100.00	\$ 4,275.76	(4.29%)
	01-200-204-8051	Fire Station #4 Telephone & Internet	\$ 450.00	\$ 226.86	49.59%
	01-200-204-8052	Fire Station #4 Insurance	\$ 529.00	\$ 528.12	0.17%
	01-200-204-8053	Fire Station #4 Janitorial	\$ 30.00	\$ 113.91	(279.70%)
	01-200-205-8000	Fire Station #5 Materials, Parts & Supplies	\$ 500.00	\$ 411.46	17.71%
	01-200-205-8040	Fire Station #5 Building Repairs & Maintenance	\$ 1,500.00	\$ -	100.00%
	01-200-205-8050	Fire Station #5 Hydro, Heat	\$ 3,000.00	\$ 2,742.33	8.59%
	01-200-205-8051	Fire Station #5 Telephone & Internet	\$ 400.00	\$ 269.84	32.54%
	01-200-205-8052	Fire Station #5 Insurance	\$ 486.00	\$ 486.00	0.00%
	01-200-205-8053	Fire Station #5 Janitorial	\$ 30.00	\$ 39.64	(32.13%)
	01-200-206-8000	2013 INTL Rescue Van (#400) Materials, Parts&Supplies	\$ 1,000.00	\$ 171.97	82.80%
	01-200-206-8035	2013 INTL Rescue Van (#400) Fuel	\$ 1,500.00	\$ 1,116.77	25.55%
	01-200-206-8044	2013 INTL Rescue Van (#400) Vehicle Maintenance	\$ 2,000.00	\$ -	100.00%
	01-200-206-8052	2013 INTL Rescue Van (#400) Insurance	\$ 1,374.00	\$ 1,374.00	0.00%
	01-200-207-8000	2015 FRHT Tanker (#410) Materials, Parts &	\$ 500.00	\$ -	100.00%
	01-200-207-8035	2015 FRHT Tanker (#410) Fuel	\$ 500.00	\$ 636.35	(27.27%)
	01-200-207-8044	2015 FRHT Tanker (#410) Vehicle & Equipment Maint	\$ 1,875.00	\$ -	100.00%
	01-200-207-8052	2015 FRHT Tanker (#410) Insurance	\$ 1,374.00	\$ 1,374.00	0.00%
	01-200-208-8000	1992 Pierce Pumper (#415) Materials, Parts & Supplies	\$ 500.00	\$ -	100.00%
	01-200-208-8035	1992 Pierce Pumper (#415) Fuel	\$ 750.00	\$ 220.20	70.64%
	01-200-208-8044	1992 Pierce Pumper (#415) Vehicle Maintenance	\$ 2,500.00	\$ 1,227.73	50.89%
	01-200-208-8052	1992 Pierce Pumper (#415) Insurance	\$ 1,341.00	\$ 1,341.00	0.00%
	01-200-209-8000	1991 GMC Tanker (#420) Materials, Parts & Supplies	\$ 500.00	\$ -	100.00%
	01-200-209-8035	1991 GMC Tanker (#420) Fuel	\$ 500.00	\$ -	100.00%
	01-200-209-8044	1991 GMC Tanker (#420) Vehicle Maintenance	\$ 1,500.00	\$ -	100.00%
	01-200-209-8052	1991 GMC Tanker (#420) Insurance	\$ 1,341.00	\$ 1,341.00	0.00%
	01-200-210-8000	1996 GMC Topkick Pumper (#425) Materials, Parts &	\$ 500.00	\$ 636.00	(27.20%)
	01-200-210-8035	1996 GMC Topkick Pumper (#425) Fuel	\$ 625.00	\$ 570.34	8.75%
	01-200-210-8044	1996 GMC Topkick Pumper (#425) Vehicle & Equipment	\$ 2,000.00	\$ 824.36	58.78%

	01-200-210-8052	1996 GMC Topkick Pumper (#425) Insurance	\$ 1,341.00	\$ 1,341.00	0.00%	
	01-200-212-8000	2002 Int'l Tanker (#440) Materials, Parts & Supplies	\$ 500.00	\$ -	100.00%	
	01-200-212-8035	2002 Int'l Tanker (#440) Fuel	\$ 950.00	\$ 535.76	43.60%	
	01-200-212-8044	2002 Int'l Tanker (#440) Vehicle & Equipment Maint	\$ 1,500.00	\$ 446.49	70.23%	
	01-200-212-8052	2002 Int'l Tanker (#440) Insurance	\$ 1,374.00	\$ 1,374.00	0.00%	
	01-200-213-8000	1995 Ferrara Pumper (#445) Materials & Supplies	\$ 500.00	\$ -	100.00%	
	01-200-213-8035	1995 Ferrara Pumper (#445) Fuel	\$ 1,500.00	\$ 1,567.16	(4.48%)	
	01-200-213-8044	1995 Ferrara Pumper (#445) Vehicle & Equip. Maint	\$ 2,000.00	\$ -	100.00%	
	01-200-213-8052	1995 Ferrara Pumper (#445) Insurance	\$ 1,341.00	\$ 1,341.00	0.00%	
	01-200-214-8000	2001 Int'l Tanker (#450) Materials, Parts & Suppl	\$ 500.00	\$ -	100.00%	
	01-200-214-8035	2001 Int'l Tanker (#450) Fuel	\$ 625.00	\$ 782.77	(25.24%)	
	01-200-214-8044	2001 Int'l Tanker (#450) Vehicle Maintenance	\$ 1,500.00	\$ -	100.00%	
	01-200-214-8052	2001 Int'l Tanker (#450) Insurance	\$ 1,374.00	\$ 1,374.00	0.00%	
Policing Expenditures						
	01-210-000-8112	Policing Costs	\$ 739,419.00	\$ 307,236.96	58.45%	
Protective Inspection & Control Expenditures					0.00%	
	01-220-250-7030	Building Dept Transfer to Capital	\$ 55,000.00	\$ 57,991.63	(5.44%)	
	01-220-250-8112	Building Dept Services	\$ 116,681.00	\$ 59,849.35	48.71%	
	01-220-260-8112	Bylaw Enforcement Office Supplies	\$ -	\$ 196.75	0.00%	
	01-220-260-8112	Bylaw Enforcement Postage, Courier	\$ -	\$ 1,768.52	0.00%	
	01-220-260-8112	Bylaw Enforcement Contracted Services	\$ 14,245.00	\$ 10,699.00	24.89%	
	01-220-270-8075	Livestock Compensation	\$ -	\$ 1,276.80	0.00%	Q2 - Ontario Wildlife Compensation Program claim
	01-220-290-7010	Property Standards Wages	\$ -	\$ -	0.00%	
	01-220-290-7015	Property Standards Wage Benefits	\$ -	\$ -	0.00%	
	01-220-290-8110	Property Standards Consulting and Legal Fees	\$ -	\$ -	0.00%	
	01-220-290-8112	Property Standards Contracted Services	\$ 14,245.00	\$ 10,699.01	24.89%	
	01-220-290-8112	Property Standards Hired Equipment	\$ -	\$ 1,577.28	0.00%	
Emergency Measures Expenditures						
	01-250-000-8112	Emergency Measures Contracted Services	\$ 12,212.00	\$ 3,052.80	75.00%	
COVID 19 Pandemic Expenditures						
	01-255-000-7010	COVID 19 Pandemic Wages	\$ 5,000.00	\$ -	100.00%	
	01-255-000-7015	COVID 19 Pandemic Benefits	\$ 1,000.00	\$ 51.02	94.90%	
	01-255-000-8000	COVID 19 Pandemic Materials, Parts & Supplies	\$ 5,000.00	\$ 2,137.57	57.25%	
	01-255-000-8012	COVID 19 Pandemic Small Tools and Equipment	\$ 5,000.00	\$ -	100.00%	
	01-255-000-8024	COVID 19 Pandemic Public Education	\$ -	\$ -	0.00%	
	01-255-000-8025	COVID 19 Pandemic Advertising, Publications	\$ -	\$ -	0.00%	
	01-255-000-8040	COVID 19 Pandemic Building Repairs & Maintenance	\$ -	\$ -	0.00%	
	01-255-000-8053	COVID 19 Pandemic Janitorial	\$ 3,200.00	\$ 1,526.38	52.30%	
	01-255-000-8060	COVID 19 Pandemic Training and Conference Expenses	\$ -	\$ 203.52	0.00%	
	01-255-000-8110	COVID 19 Pandemic Consulting and Legal Fees	\$ -	\$ -	0.00%	
Provincial Offences Expenditures						

	01-260-000-8112 Provincial Offences Contracted Services	\$ -	\$ -	0.00%	
Other Protective Services Expenditures				0.00%	
	01-270-000-8000 Other Protective Services Materials, Parts & Supplies	\$ -	\$ 1,000.00		Q1 - Veterinary Assist. Program
	01-270-000-8100 911 Dispatch Services	\$ 1,655.00	\$ 1,651.02	0.24%	
	01-270-000-8112 Animal Control Contract	\$ 23,006.00	\$ 17,223.96	25.13%	
Roadways Expenditures					
	01-300-000-7010 General Roads Wages	\$ 177,632.00	\$ 60,159.46	66.13%	
	01-300-000-7015 General Roads Benefits	\$ 86,325.00	\$ 38,025.96	55.95%	
	01-300-000-7020 General Roads Long Term Debt Charges (Interest)	\$ 68,000.00	\$ 72,805.74	(7.07%)	
	01-300-000-7030 General Roads Transfer to Capital	\$ 1,102,000.00	\$ 411,935.66	62.62%	
	01-300-000-8000 General Roads Materials, Parts & Supplies	\$ 12,000.00	\$ 6,238.83	48.01%	
	01-300-000-8012 General Roads Small Tools and Equipment	\$ 8,000.00	\$ 2,463.97	69.20%	
	01-300-000-8015 General Roads Boots & Clothing	\$ 3,200.00	\$ -	100.00%	
	01-300-000-8020 General Roads Postage, Courier	\$ 100.00	\$ 43.65	56.35%	
	01-300-000-8025 General Roads Advertising, Publications	\$ -	\$ 152.28	0.00%	
	01-300-000-8035 General Roads Fuel/Gas	\$ 1,000.00	\$ 36.78	96.32%	
	01-300-000-8040 General Roads Building Repairs & Maintenance	\$ 15,000.00	\$ 5,529.45	63.14%	
	01-300-000-8044 General Roads Crossing & Flasher Maintenance	\$ 10,900.00	\$ 5,340.00	51.01%	
	01-300-000-8045 Public Works Radio Licences	\$ 1,000.00	\$ 1,062.70	(6.27%)	
	01-300-000-8050 General Roads Hydro, Heat	\$ 25,000.00	\$ 15,965.59	36.14%	
	01-300-000-8051 General Roads Telephone & Internet	\$ 2,500.00	\$ 997.31	60.11%	
	01-300-000-8052 General Roads Insurance	\$ 46,402.00	\$ 48,044.32	(3.54%)	
	01-300-000-8053 General Roads Janitorial	\$ 5,100.00	\$ 679.22	86.68%	
	01-300-000-8060 General Roads Training and Conference Expenses	\$ 10,000.00	\$ 760.15	92.40%	
	01-300-000-8061 General Roads Mileage	\$ 250.00	\$ 466.83	(86.73%)	
	01-300-000-8062 General Roads Meals & Accommodations	\$ 500.00	\$ 53.06	89.39%	
	01-300-000-8110 General Roads Consulting and Legal Fees	\$ 3,000.00	\$ 1,336.43	55.45%	
	01-300-000-8112 General Roads Contracted Services	\$ 500.00	\$ -	100.00%	
	01-300-000-8200 General Roads Rent and Lease Agreements	\$ 750.00	\$ 785.18	(4.69%)	
	01-300-000-8201 General Roads Hired Equipment	\$ 2,500.00	\$ -	100.00%	
	01-300-000-8204 General Roads Interest - Other	\$ -	\$ -	0.00%	
	01-300-000-8520 General Roads IFT Materials & Supplies	\$ -	\$ -	0.00%	
	01-300-301-7010 740/02 Grader Wages	\$ 500.00	\$ 159.21	68.16%	
	01-300-301-7015 740/02 Grader Benefits	\$ 100.00	\$ 30.47	69.53%	
	01-300-301-8000 740/02 Grader Materials, Parts & Supplies	\$ 500.00	\$ -	100.00%	
	01-300-301-8035 740/02 Grader Fuel	\$ 2,000.00	\$ 2,027.32	(1.37%)	
	01-300-301-8044 740/02 Grader Vehicle & Equipment Maintenance	\$ 5,000.00	\$ 1,460.63	70.79%	
	01-300-302-7010 JD 670G Grader Wages	\$ 2,000.00	\$ 1,116.43	44.18%	
	01-300-302-7015 JD 670G Grader Benefits	\$ 400.00	\$ 231.30	42.18%	
	01-300-302-8000 JD 670G Grader Materials, Parts & Supplies	\$ 500.00	\$ 280.96	43.81%	
	01-300-302-8035 JD 670G Grader Fuel	\$ 19,000.00	\$ 10,941.34	42.41%	
	01-300-302-8044 JD 670G Grader Vehicle & Equipment Maintenance	\$ 17,000.00	\$ 14,607.69	14.07%	

	01-300-303-7010	Sweeper Wages	\$ 500.00	\$ 313.15	37.37%	
	01-300-303-7015	Sweeper Benefits	\$ 100.00	\$ 62.06	37.94%	
	01-300-303-8044	Sweeper Vehicle & Equipment Maintenance	\$ 2,000.00	\$ 1,149.15	42.54%	
	01-300-304-7010	Volvo Excavator Wages	\$ 2,000.00	\$ 81.69	95.92%	
	01-300-304-7015	Volvo Excavator Benefits	\$ 400.00	\$ 17.95	95.51%	
	01-300-304-8035	Volvo Excavator Fuel	\$ 5,000.00	\$ 1,951.37	60.97%	
	01-300-304-8044	Volvo Excavator Equipment Maintenance	\$ 4,000.00	\$ 1,221.33	69.47%	
	01-300-305-7010	Case 621 Loader Wages	\$ 1,200.00	\$ 1,534.34	(27.86%)	
	01-300-305-7015	Case 621 Loader Benefits	\$ 300.00	\$ 333.85	(11.28%)	
	01-300-305-8035	Case 621 Loader Fuel	\$ 5,000.00	\$ 3,268.10	34.64%	
	01-300-305-8044	Case 621 Loader Vehicle & Equipment Maintenance	\$ 8,000.00	\$ 9,442.71	(18.03%)	Q1 - needed to replace lever and shift solenoid
	01-300-306-7010	JD 2210 Tractor Wages	\$ 600.00	\$ 40.85	93.19%	
	01-300-306-7015	JD 2210 Tractor Benefits	\$ 100.00	\$ 8.96	91.04%	
	01-300-306-8035	JD 2210 Tractor Fuel	\$ 1,200.00	\$ 107.97	91.00%	
	01-300-306-8044	JD 2210 Tractor Vehicle & Equipment Maintenance	\$ 1,000.00	\$ -	100.00%	
	01-300-307-7010	Sidewalk Cleaner #1 Wages	\$ 600.00	\$ 857.75	(42.96%)	
	01-300-307-7015	Sidewalk Cleaner #1 Benefits	\$ 100.00	\$ 169.34	(69.34%)	
	01-300-307-8035	Sidewalk Cleaner #1 Fuel	\$ 2,000.00	\$ 1,549.60	22.52%	
	01-300-307-8044	Sidewalk Cleaner #1 Vehicle & Equipment Maintenance	\$ 2,000.00	\$ 277.66	86.12%	
	01-300-308-7010	Sidewalk Cleaner #2 Wages	\$ 500.00	\$ 81.69	83.66%	
	01-300-308-7015	Sidewalk Cleaner #2 Benefits	\$ 100.00	\$ 16.04	83.96%	
	01-300-308-8035	Sidewalk Cleaner #2 Fuel	\$ 750.00	\$ 375.23	49.97%	
	01-300-308-8044	Sidewalk Cleaner #2 Vehicle & Equipment Maintenance	\$ 3,500.00	\$ -	100.00%	
	01-300-309-7010	Brushcutter Wages	\$ 100.00	\$ -	100.00%	
	01-300-309-7015	Brushcutter Benefits	\$ 30.00	\$ -	100.00%	
	01-300-309-8044	Brushcutter Vehicle & Equipment Maintenance	\$ 3,000.00	\$ -	100.00%	
	01-300-310-7010	2022 670G JD Wages	\$ 3,000.00	\$ 1,341.09	55.30%	
	01-300-310-7015	2022 670G Grader Benefits	\$ 600.00	\$ 281.39	53.10%	
	01-300-310-8035	2022 670G Grader Fuel	\$ 19,000.00	\$ 11,557.13	39.17%	
	01-300-310-8044	2022 670G JD Grader Vehicle & Equip. Maintenance	\$ 10,000.00	\$ 13,872.88	(38.73%)	Q1 - grader blades/wear plates/monthly maintenance charges
	01-300-311-7010	Tandem Float Wages	\$ 500.00	\$ 217.84	56.43%	
	01-300-311-7015	Tandem Float Benefits	\$ 100.00	\$ 47.84	52.16%	
	01-300-311-8044	Tandem Float Vehicle & Equipment Maintenance	\$ 1,000.00	\$ -	100.00%	
	01-300-312-7010	JD 410L Backhoe Wages	\$ 3,000.00	\$ 272.30	90.92%	
	01-300-312-7015	JD 410L Backhoe Benefits	\$ 600.00	\$ 59.30	90.12%	
	01-300-312-8035	JD 410L Backhoe Fuel	\$ 10,000.00	\$ 2,360.79	76.39%	
	01-300-312-8044	JD 410L Backhoe Vehicle & Equipment Maintenance	\$ 7,000.00	\$ 2,368.62	66.16%	
	01-300-312-8052	JD 410L Backhoe Insurance	\$ 595.00	\$ 595.08	(0.01%)	
	01-300-312-8200	JD 410L Backhoe Rent and Lease Agreements	\$ 30,300.00	\$ 15,133.56	50.05%	
	01-300-314-8035	2014 Ford Escape Fuel	\$ -	\$ 104.78	0.00%	
	01-300-314-8044	2014 Ford Escape Vehicle & Equipment Maintenance	\$ -	\$ 52.75	0.00%	

01-300-322-7010	2019 INTL Plow Truck (#9) Wages	\$ 3,000.00	\$ 929.59	69.01%
01-300-322-7015	2019 INTL Plow Truck (#9) Benefits	\$ 600.00	\$ 181.44	69.76%
01-300-322-8035	2019 INTL Plow Truck (#9) Fuel	\$ 12,000.00	\$ 12,368.83	(3.07%)
01-300-322-8044	2019 INTL Plow Truck (#9) Vehicle Maintenance	\$ 7,000.00	\$ 3,498.10	50.03%
01-300-322-8045	2019 INTL Plow Truck (#9) Licenses & Permits	\$ 2,000.00	\$ -	100.00%
01-300-322-8052	2019 INTL Plow Truck (#9) Insurance	\$ 1,071.00	\$ 1,071.00	0.00%
01-300-325-7010	2005 INTL Plow Truck (#12) Wages	\$ 4,000.00	\$ 3,425.44	14.36%
01-300-325-7015	2005 INTL Plow Truck (#12) Benefits	\$ 750.00	\$ 592.67	20.98%
01-300-325-8035	2005 INTL Plow Truck (#12) Fuel	\$ 17,000.00	\$ 14,469.08	14.89%
01-300-325-8044	2005 INTL Plow Truck (#12) Vehicle Maintenance	\$ 22,000.00	\$ 8,846.22	59.79%
01-300-325-8045	2005 INTL Plow Truck (#12) Licenses & Permits	\$ 4,000.00	\$ -	100.00%
01-300-325-8052	2005 INTL Plow Truck (#12) Insurance	\$ 1,071.00	\$ 1,071.00	0.00%
01-300-326-7010	2018 GMC 1/2 Ton (#14) Wages	\$ 200.00	\$ 217.84	(8.92%)
01-300-326-7015	2018 GMC 1/2 Ton (#14) Benefits	\$ 40.00	\$ 47.23	(18.08%)
01-300-326-8035	2018 GMC 1/2 Ton (#14) Fuel	\$ 4,500.00	\$ 2,047.60	54.50%
01-300-326-8044	2018 GMC 1/2 Ton (#14) Vehicle Maintenance	\$ 2,000.00	\$ 50.84	97.46%
01-300-326-8045	2018 GMC 1/2 Ton (#14) Licenses & Permits	\$ 150.00	\$ -	100.00%
01-300-326-8052	2018 GMC 1/2 Ton (#14) Insurance	\$ 1,181.00	\$ 1,181.00	0.00%
01-300-327-7010	2020 Chev 1/2 Ton (#18) Wages	\$ 200.00	\$ 27.23	86.39%
01-300-327-7015	2020 Chev 1/2 Ton (#18) Benefits	\$ 40.00	\$ 5.35	86.63%
01-300-327-8035	2020 Chev 1/2 Ton (#18) Fuel	\$ 4,500.00	\$ 3,012.59	33.05%
01-300-327-8044	2020 Chev 1/2 Ton (#18) Vehicle Maintenance	\$ 2,500.00	\$ 248.14	90.07%
01-300-327-8045	2020 Chev 1/2 Ton (#18) Licenses & Permits	\$ 150.00	\$ -	100.00%
01-300-327-8052	2020 Chev 1/2 Ton (#18) Insurance	\$ 1,181.00	\$ 1,181.00	0.00%
01-300-328-7010	2011 Tandem Truck (#15) Wages	\$ 3,000.00	\$ 2,454.47	18.18%
01-300-328-7015	2011 Tandem Truck (#15) Benefits	\$ 600.00	\$ 507.49	15.42%
01-300-328-8035	2011 Tandem Truck (#15) Fuel	\$ 12,000.00	\$ 8,248.13	31.27%
01-300-328-8044	2011 Tandem Truck (#15) Vehicle Maint	\$ 12,000.00	\$ 3,429.66	71.42%
01-300-328-8045	2011 Tandem Truck (#15) Licenses & Permits	\$ 1,800.00	\$ -	100.00%
01-300-328-8052	2011 Tandem Truck (#15) Insurance	\$ 1,071.00	\$ 1,071.00	0.00%
01-300-329-7010	2022 Ford F550 Super Duty (#16) Wages	\$ 4,000.00	\$ 1,452.72	63.68%
01-300-329-7015	2022 Ford F550 Super Duty (#16) Benefits	\$ 800.00	\$ 287.62	64.05%
01-300-329-8035	2022 Ford F550 Super Duty (#16) Fuel	\$ 5,000.00	\$ 4,975.04	0.50%
01-300-329-8044	2022 Ford F550 Super Duty (#16) Vehicle Maintenance	\$ 10,000.00	\$ 405.56	95.94%
01-300-329-8045	2022 Ford F550 Super Duty (#16) Licenses & Permits	\$ 400.00	\$ -	100.00%
01-300-329-8052	2022 Ford F550 Super Duty (#16) Insurance	\$ 1,181.00	\$ 1,181.00	0.00%
01-300-330-7010	2012 Chev Silverado (#17) Wages	\$ 500.00	\$ 536.27	(7.25%)
01-300-330-7015	2012 Chev Silverado (#17) Benefits	\$ 100.00	\$ 107.82	(7.82%)
01-300-330-8035	2012 Chev Silverado (#17) Fuel	\$ 5,000.00	\$ 433.33	91.33%
01-300-330-8044	2012 Chev Silverado (#17) Vehicle & Equip. Maint.	\$ 5,000.00	\$ 677.79	86.44%
01-300-330-8045	2012 Chev Silverado (#17) Licenses & Permits	\$ 270.00	\$ -	100.00%
01-300-330-8052	2012 Chev Silverado (#17) Insurance	\$ 1,181.00	\$ 1,181.00	0.00%

	01-300-340-7010	Bridges & Culverts Wages	\$ 15,000.00	\$ 2,962.50	80.25%
	01-300-340-7015	Bridges & Culverts Benefits	\$ 3,200.00	\$ 626.43	80.42%
	01-300-340-8000	Bridges & Culverts Materials, Parts & Supplies	\$ 50,000.00	\$ 2,090.60	95.82%
	01-300-340-8201	Bridges & Culverts Hired Equipment	\$ 12,000.00	\$ -	100.00%
	01-300-341-7010	Roadside Maint Wages	\$ 50,000.00	\$ 11,917.54	76.16%
	01-300-341-7015	Roadside Maint Benefits	\$ 10,000.00	\$ 2,483.23	75.17%
	01-300-341-8000	Roadside Maintenance Materials, Parts & Supplies	\$ 10,000.00	\$ 16,983.10	(69.83%)
	01-300-341-8201	Roadside Maintenance Hired Equipment	\$ 35,000.00	\$ -	100.00%
	01-300-342-7010	Hardtop Maintenance Wages	\$ 25,000.00	\$ 15,416.07	38.34%
	01-300-342-7015	Hardtop Maintenance Benefits	\$ 5,000.00	\$ 2,971.86	40.56%
	01-300-342-8000	Hardtop Maintenance Materials, Parts & Supplies	\$ 45,000.00	\$ 7,642.35	83.02%
	01-300-342-8112	Hardtop Maintenance Contracted Services	\$ 1,000.00	\$ -	100.00%
	01-300-342-8201	Hardtop Maintenance Hired Equipment	\$ 5,000.00	\$ -	100.00%
	01-300-343-7010	Loosetop Maintenance Wages	\$ 65,000.00	\$ 22,526.67	65.34%
	01-300-343-7015	Loosetop Maintenance Benefits	\$ 13,000.00	\$ 4,928.21	62.09%
	01-300-343-8000	Loosetop Maintenance Materials, Parts & Supplies	\$ 250,000.00	\$ 171,760.52	31.30%
	01-300-343-8045	Loosetop Maintenance Licenses & Permits	\$ 2,000.00	\$ 1,852.00	7.40%
	01-300-343-8201	Loosetop Maintenance Hired Equipment	\$ 5,000.00	\$ -	100.00%
	01-300-344-7010	Sidewalk Maint Wages	\$ 800.00	\$ 299.53	62.56%
	01-300-344-7015	Sidewalk Maint Benefits	\$ 170.00	\$ 59.37	65.08%
	01-300-344-7030	Sidewalks Transfer to Capital	\$ -	\$ -	0.00%
	01-300-344-8044	Sidewalk Maintenance	\$ 3,000.00	\$ -	100.00%
Winter Control Expenditures					
	01-310-000-7010	Winter Control Wages	\$ 140,000.00	\$ 86,472.95	38.23%
	01-310-000-7015	Winter Control Benefits	\$ 28,000.00	\$ 16,168.01	42.26%
	01-310-000-8000	Winter Control Materials, Parts & Supplies	\$ 65,000.00	\$ 425.91	99.34%
	01-310-000-8201	Winter Control Hired Equipment	\$ 60,000.00	\$ 23,023.20	61.63%
Streetlighting Expenditures					
	01-320-000-8000	Streetlighting Materials, Parts & Supplies	\$ 4,000.00	\$ 675.79	83.11%
	01-320-000-8050	Streetlighting Hydro, Heat	\$ 20,000.00	\$ 11,417.30	42.91%
Sanitary Sewers Expenditures					
	01-400-000-7010	Sanitary Sewer Wages	\$ 500.00	\$ -	100.00%
	01-400-000-7015	Sanitary Sewer Benefits	\$ 100.00	\$ -	100.00%
	01-400-000-7030	Sanitary Sewers Transfer to Capital	\$ 35,000.00	\$ -	100.00%
	01-400-000-7031	Sanitary Sewers Transfer to Reserves	\$ -	\$ -	0.00%
	01-400-000-8000	Sanitary Sewers Materials, Parts & Supplies	\$ 100.00	\$ -	100.00%
	01-400-000-8044	Sanitary Sewers Maintenance	\$ 3,100.00	\$ -	100.00%
	01-400-000-8050	Sanitary Sewers Hydro	\$ 3,200.00	\$ 2,392.24	25.24%
	01-400-000-8060	Sanitary Sewers Training and Conference Expenses	\$ 500.00	\$ -	100.00%
	01-400-000-8112	Sanitary Sewers Contracted Services	\$ 38,296.00	\$ 19,147.98	50.00%
	01-400-401-7010	Webbwood Lagoon Wages	\$ 600.00	\$ -	100.00%

	01-400-401-7015	Webbwood Lagoon Benefits	\$ 150.00	\$ -	100.00%	
	01-400-401-8000	Webbwood Lagoon Materials, Parts & Supplies	\$ 3,000.00	\$ -	100.00%	
	01-400-401-8070	Webbwood Lagoon Property Taxes	\$ 2,100.00	\$ 1,019.95	51.43%	
	01-400-401-8095	Webbwood Lagoon Amortization Expense	\$ -	\$ -	0.00%	
	01-400-402-7010	May Twsp Septic Disposal Site Wages	\$ -	\$ -	0.00%	
	01-400-402-7015	May Twsp Septic Disposal Site Benefits	\$ -	\$ -	0.00%	
	01-400-402-8110	May Twsp Disposal Site Consulting and Legal Fees	\$ 4,010.00	\$ 1,729.92	56.86%	
Storm Sewers Expenditures						
	01-405-000-7010	Storm Sewers Wages	\$ 400.00	\$ -	100.00%	
	01-405-000-7015	Storm Sewers Benefits	\$ 80.00	\$ -	100.00%	
	01-405-000-7030	Storm Sewers Transfer to Capital	\$ -	\$ -	0.00%	
	01-405-000-8000	Storm Sewers Materials, Parts & Supplies	\$ 500.00	\$ 101.76	79.65%	
	01-405-000-8095	Storm Sewers Amortization Expense	\$ -	\$ -	0.00%	
	01-405-000-8096	Storm Sewers Loss on Disposal of Assets	\$ -	\$ -	0.00%	
	01-405-000-8201	Storm Sewers Hired Equipment	\$ 2,000.00	\$ -	100.00%	
	01-405-000-8520	Storm Sewers IFT materials & Supplies	\$ -	\$ -	0.00%	
Waterworks Expenditures						
	01-410-000-7010	Waterworks Wages	\$ 13,000.00	\$ 3,570.33	72.54%	
	01-410-000-7015	Waterworks Benefits	\$ 3,000.00	\$ 772.72	74.24%	
	01-410-000-7030	Waterworks Transfer to Capital	\$ 15,500.00	\$ -	100.00%	
	01-410-000-7031	Waterworks Transfer to Reserves	\$ 39,334.00	\$ -	100.00%	
	01-410-000-8000	Waterworks Materials, Parts & Supplies	\$ 5,000.00	\$ -	100.00%	
	01-410-000-8010	Waterworks Office Supplies	\$ 1,750.00	\$ 2,122.86	(21.31%)	Q1 - annual software support fee for utility billing/envelopes
	01-410-000-8020	Waterworks Postage, Courier	\$ 1,500.00	\$ 772.08	48.53%	
	01-410-000-8025	Waterworks Advertising, Publications	\$ 200.00	\$ -	100.00%	
	01-410-000-8040	Waterworks Building Repairs & Maintenance	\$ 3,000.00	\$ -	100.00%	
	01-410-000-8044	Waterworks Equipment Maintenance	\$ 13,139.00	\$ 1,023.48	92.21%	
	01-410-000-8045	Waterworks Licenses & Permits	\$ 1,800.00	\$ -	100.00%	
	01-410-000-8050	Waterworks Hydro, Heat	\$ 45,000.00	\$ 30,499.69	32.22%	
	01-410-000-8060	Waterworks Training and Conference Expenses	\$ 5,000.00	\$ 1,434.82	71.30%	
	01-410-000-8061	Waterworks Mileage	\$ 800.00	\$ -	100.00%	
	01-410-000-8062	Waterworks Meals & Accommodations	\$ 1,200.00	\$ -	100.00%	
	01-410-000-8070	Waterworks Property Taxes	\$ 17,000.00	\$ 8,499.56	50.00%	
	01-410-000-8094	Waterworks Other Write-Offs	\$ 200.00	\$ -	100.00%	
	01-410-000-8112	Waterworks Contracted Services	\$ 176,077.00	\$ 88,038.48	50.00%	
	01-410-000-8201	Waterworks Hired Equipment	\$ 10,000.00	\$ -	100.00%	
Waste Collection Expenditures						
	01-420-000-8000	Waste Collection Materials, Parts & Supplies	\$ 500.00	\$ 106.80	78.64%	
	01-420-000-8112	Waste Collection Contracted Services	\$ 209,000.00	\$ 95,162.99	54.47%	
Waste Disposal Expenditures						
	01-430-000-8112	Waste Disposal Contracted Services	\$ -	\$ -	0.00%	

	01-430-431-7010	Tennyson Landfill Site Wages	\$ 4,000.00	\$ 925.82	76.85%
	01-430-431-7015	Tennyson Landfill Benefits	\$ 1,000.00	\$ 266.80	73.32%
	01-430-431-7031	Tennyson Landfill Transfer to Reserves	\$ 72,000.00	\$ -	100.00%
	01-430-431-8000	Tennyson Landfill Site Materials, Parts & Supplies	\$ 500.00	\$ -	100.00%
	01-430-431-8070	Tennyson Landfill Site Property Taxes	\$ 1,900.00	\$ 914.86	51.85%
	01-430-431-8095	Tennyson Landfill Site Amortization Expense	\$ -	\$ -	0.00%
	01-430-431-8110	Tennyson Landfill Site Consulting and Legal Fees	\$ 17,511.00	\$ 2,417.51	86.19%
	01-430-431-8112	Tennyson Landfill Site Contracted Services	\$ 4,940.00	\$ 1,988.00	59.76%
	01-430-431-8201	Tennyson Landfill Site Hired Equipment	\$ 25,300.00	\$ 11,522.04	54.46%
	01-430-432-7010	Webbwood Landfill Site Wages	\$ 500.00	\$ -	100.00%
	01-430-432-7015	Webbwood Landfill Benefits	\$ 100.00	\$ 31.58	68.42%
	01-430-432-8000	Webbwood Landfill Site Materials, Parts & Supplies	\$ 100.00	\$ -	100.00%
	01-430-432-8070	Webbwood Landfill Site Property Taxes	\$ 1,900.00	\$ 911.87	52.01%
	01-430-432-8110	Webbwood Landfill Consulting and Legal Fees	\$ 13,997.00	\$ 7,424.00	46.96%
	01-430-432-8112	Webbwood Landfill Site Contracted Services	\$ 2,470.00	\$ 999.50	59.53%
	01-430-433-7010	Chutes Landfill Wages	\$ 1,500.00	\$ 27.23	98.18%
	01-430-433-7015	Chutes Landfill Benefits	\$ 300.00	\$ 5.94	98.02%
	01-430-433-8110	Chutes Landfill Site Consulting and Legal Fees	\$ 10,998.00	\$ 7,388.79	32.82%
	01-430-433-8111	Increase/(Decrease) in Landfill Site Liability	\$ -	\$ -	0.00%
Recycling Expenditures					
	01-440-000-7030	Recycling Transfer to Capital	\$ -	\$ -	0.00%
	01-440-000-8000	Recycling Materials, Parts & Supplies	\$ 2,100.00	\$ -	100.00%
	01-440-000-8024	Recycling Public Education	\$ 2,500.00	\$ -	100.00%
	01-440-000-8025	Recycling Advertising, Publications	\$ 300.00	\$ -	100.00%
	01-440-000-8112	Recycling Contracted Services	\$ 100,700.00	\$ 46,335.90	53.99%
Other Waste Management Expenditures					
	01-450-000-7010	Other Waste Management Wages	\$ 3,000.00	\$ 163.38	94.55%
	01-450-000-7015	Other Waste Management Benefits	\$ 600.00	\$ 35.20	94.13%
	01-450-000-8000	Other Waste Management Materials, Parts & Supplies	\$ 5,000.00	\$ 604.46	87.91%
	01-450-000-8025	Other Waste Management Advertising, Publications	\$ 500.00	\$ 355.33	28.93%
Public Health Services Expenditures					
	01-500-501-7010	NP Program Wages	\$ 122,178.00	\$ -	100.00%
	01-500-501-7015	NP Program Benefits	\$ 31,172.00	\$ -	100.00%
	01-500-501-8000	NP Program Medical Supplies	\$ 1,600.00	\$ -	100.00%
	01-500-501-8010	NP Program Office Supplies	\$ 1,000.00	\$ -	100.00%
	01-500-501-8011	NP Program Office Equipment Maintenance	\$ 250.00	\$ 101.02	59.59%
	01-500-501-8013	NP Program Computer Hardware/Software	\$ 5,400.00	\$ 956.54	82.29%
	01-500-501-8025	NP Program Advertising, Publications	\$ 200.00	\$ -	100.00%
	01-500-501-8050	NP Program Hydro, Heat & Water	\$ 2,800.00	\$ 1,357.53	51.52%
	01-500-501-8051	NP Program Telephone & Internet	\$ 1,700.00	\$ 627.38	63.10%
	01-500-501-8052	NP Program Insurance	\$ 500.00	\$ 609.12	(21.82%)

	01-500-501-8060 NP Program Training and Conference Expenses	\$ 1,500.00	\$ -	100.00%
	01-500-501-8061 NP Program Mileage	\$ 500.00	\$ -	100.00%
	01-500-501-8062 NP Program Meals & Accommodations	\$ 1,000.00	\$ -	100.00%
	01-500-501-8110 NP Program Consulting/Legal Fees/Memberships	\$ 1,000.00	\$ 240.80	75.92%
	01-500-502-7010 RNPG Program Wages	\$ 141,827.00	\$ 66,405.89	53.18%
	01-500-502-7015 RNPG Program Benefits	\$ 41,691.00	\$ 19,103.25	54.18%
	01-500-502-8000 RNPG Program Medical Supplies	\$ 8,000.00	\$ 4,043.20	49.46%
	01-500-502-8010 RNPG Program Office Supplies	\$ 4,000.00	\$ 5,083.57	(27.09%)
	01-500-502-8011 RNPG Program Office Equipment Maintenance	\$ 1,000.00	\$ 281.41	71.86%
	01-500-502-8012 RNPG Program Small Tools and Equipment	\$ 1,500.00	\$ 2,795.35	(86.36%)
	01-500-502-8013 RNPG Program Computer Hardware/Software	\$ 17,000.00	\$ 5,885.47	65.38%
	01-500-502-8020 RNPG Program Postage, Courier	\$ 350.00	\$ 39.44	88.73%
	01-500-502-8025 RNPG Program Advertising, Publications	\$ -	\$ 830.72	0.00%
	01-500-502-8040 RNPG Program Building Repairs & Maintenance	\$ 3,000.00	\$ 53.67	98.21%
	01-500-502-8050 RNPG Program Hydro, Heat & Water	\$ 5,500.00	\$ 2,805.12	49.00%
	01-500-502-8051 RNPG Program Telephone & Internet	\$ 5,500.00	\$ 2,145.56	60.99%
	01-500-502-8052 RNPG Program Insurance	\$ 1,000.00	\$ 1,218.24	(21.82%)
	01-500-502-8053 RNPG Program Janitorial	\$ 12,000.00	\$ 6,415.13	46.54%
	01-500-502-8060 RNPG Program Training and Conference Expenses	\$ 500.00	\$ -	100.00%
	01-500-502-8061 RNPG Program Mileage	\$ 55.00	\$ -	100.00%
	01-500-502-8062 RNPG Program Meals & Accommodations	\$ 55.00	\$ -	100.00%
	01-500-502-8070 RNPG Program Property Taxes	\$ -	\$ 1,842.34	0.00%
	01-500-502-8110 RNPG Program Consulting/Legal Fees/Memberships	\$ 550.00	\$ 274.75	50.05%
	01-500-502-8204 RNPG Program Interest - Other	\$ 12.00	\$ -	100.00%
	01-500-502-8510 RNPG Program IFT Salaries & Benefits	\$ 1,000.00	\$ 250.00	75.00%
	01-500-502-8525 RNPG Program IFT Machine Time	\$ 1,200.00	\$ 804.00	33.00%
	01-500-503-7040 SDHU Levy	\$ 163,784.00	\$ 81,892.20	50.00%
Hospitals Expenditures				
	01-510-000-7030 Medical Clinic Transfer to Capital	\$ 50,000.00	\$ -	100.00%
	01-510-000-8095 Medical Clinic Amortization Expense	\$ -	\$ -	0.00%
Ambulance Expenditures				
	01-530-000-7040 Land Ambulance Levy	\$ 458,628.00	\$ 229,314.00	50.00%
Cemeteries Expenditures				
	01-540-547-7010 Grandview Cemetery Wages	\$ -	\$ -	0.00%
	01-540-547-7015 Grandview Cemetery Benefits	\$ -	\$ -	0.00%
	01-540-547-8000 Grandview Cemetery Materials, Parts & Supplies	\$ -	\$ -	0.00%
	01-540-547-8045 Grandview Cemetery Licenses & Permits	\$ -	\$ -	0.00%
	01-540-547-8201 Grandview Cemetery Hired Equipment	\$ -	\$ -	0.00%
	01-540-548-7010 Immaculate Conception Cemetery Wages	\$ -	\$ -	0.00%
	01-540-548-7015 Immaculate Conception Cemetery Benefits	\$ -	\$ -	0.00%
	01-540-548-8000 Immaculate Conception Cemetery Materials, Parts &	\$ -	\$ -	0.00%
	01-540-548-8045 Immaculate Conception Cemetery Licenses & Permits	\$ -	\$ -	0.00%

	01-540-548-8201	Immaculate Conception Cemetery Hired Equipment	\$ -	\$ -	0.00%
General Welfare Expenditures					
	01-600-000-7040	DSSAB Levy	\$ 59,796.00	\$ 29,898.00	50.00%
Senior Citizens Expenditures					
	01-610-000-8000	Senior Citizens Program Supplies	\$ 5,800.00	\$ 1,175.00	79.74%
	01-610-000-8201	Senior Citizens Hired Equipment	\$ -	\$ -	0.00%
Child Care Expenditures					
	01-620-000-7040	Child Care Levy	\$ 42,350.00	\$ 21,174.96	50.00%
Social Housing Expenditures					
	01-660-000-7040	Social Housing Levy	\$ 148,492.00	\$ 74,245.98	50.00%
Parks Expenditures					
	01-700-701-7010	Heritage Park Wages	\$ 5,500.00	\$ 652.02	88.15%
	01-700-701-7015	Heritage Park Benefits	\$ 1,175.00	\$ 142.05	87.91%
	01-700-701-8000	Heritage Park Materials, Parts & Supplies	\$ 2,500.00	\$ 91.72	96.33%
	01-700-701-8025	Heritage Park Advertising, Publications	\$ -	\$ -	0.00%
	01-700-701-8040	Heritage Park Building Repairs & Maintenance	\$ 3,000.00	\$ 151.35	94.96%
	01-700-701-8050	Heritage Park Hydro, Heat	\$ 1,200.00	\$ 457.05	61.91%
	01-700-701-8052	Heritage Park Insurance	\$ 7,748.00	\$ 7,747.92	0.00%
	01-700-701-8053	Heritage Park Janitorial	\$ 1,000.00	\$ -	100.00%
	01-700-701-8200	Heritage Park Hired Equipment	\$ 500.00	\$ -	100.00%
	01-700-702-7010	Mouth Park Wages	\$ 2,675.00	\$ 2,248.16	15.96%
	01-700-702-7015	Mouth Park Benefits	\$ 575.00	\$ 486.23	15.44%
	01-700-702-8000	Mouth Park Materials, Parts & Supplies	\$ 5,000.00	\$ 191.73	96.17%
	01-700-702-8201	Mouth Park Hired Equipment	\$ -	\$ -	0.00%
	01-700-702-8520	Mouth Park IFT Materials & Supplies	\$ -	\$ -	0.00%
	01-700-703-7010	Other Parks/Grounds Wages	\$ 3,200.00	\$ 3,504.45	(9.51%)
	01-700-703-7015	Other Parks/Grounds Benefits	\$ 685.00	\$ 763.17	(11.41%)
	01-700-703-8000	Other Parks Materials, Parts & Supplies	\$ 4,500.00	\$ 535.50	88.10%
	01-700-703-8044	Other Parks/Grounds Equipment Maintenance	\$ 500.00	\$ -	100.00%
	01-700-703-8201	Other Parks/Grounds Hired Equipment	\$ 500.00	\$ -	100.00%
	01-700-704-7010	Ball Diamonds Wages	\$ 2,200.00	\$ 904.38	58.89%
	01-700-704-7015	Ball Diamonds Benefits	\$ 225.00	\$ 197.07	12.41%
	01-700-704-8000	Ball Diamonds Materials, Parts & Supplies	\$ 2,000.00	\$ 884.64	55.77%
	01-700-704-8040	Ball Diamonds Repairs & Maintenance	\$ 3,500.00	\$ 1,179.98	66.29%
Recreation Programs Expenditures					
	01-710-000-7010	Recreation Programs Wages	\$ 2,000.00	\$ 764.21	61.79%
	01-710-000-7015	Recreation Programs Benefits	\$ 200.00	\$ 161.34	19.33%
	01-710-000-8000	Recreation Programs Materials, Parts & Supplies	\$ 3,500.00	\$ 747.67	78.64%
	01-710-000-8010	Recreation Programs Office Supplies	\$ 300.00	\$ -	100.00%
	01-710-000-8025	Recreation Programs Advertising, Publications	\$ 500.00	\$ -	100.00%
	01-710-000-8045	Recreation Programs Licenses & Permits	\$ 2,700.00	\$ -	100.00%

	01-710-741-7010 Youth Recreation Programs Wages	\$ 5,000.00	\$ 609.45	87.81%	
	01-710-741-7015 Youth Recreation Programs Benefits	\$ 625.00	\$ 133.18	78.69%	
	01-710-741-8000 Youth Recreation Programs Mat. Parts & Supplies	\$ 4,500.00	\$ 379.36	91.57%	
	01-710-741-8010 Youth Recreation Programs Office Supplies	\$ 250.00	\$ -	100.00%	
	01-710-741-8025 Youth Recreation Programs Advertising, Publications	\$ 500.00	\$ -	100.00%	
Recreation Facilities Expenditures					
	01-720-721-7010 WCCB Wages	\$ 400.00	\$ 151.78	62.06%	
	01-720-721-7015 WCCB Benefits	\$ 50.00	\$ 33.51	32.98%	
	01-720-721-7030 WCCB Transfer to Capital	\$ -	\$ -	0.00%	
	01-720-721-8000 WCCB Materials, Parts & Supplies	\$ 1,000.00	\$ -	100.00%	
	01-720-721-8012 WCCB Small Tools and Equipment	\$ 200.00	\$ -	100.00%	
	01-720-721-8026 WCCB Donations, Tributes	\$ 100.00	\$ -	100.00%	
	01-720-721-8040 WCCB Building Repairs & Maintenance	\$ 5,000.00	\$ 762.67	84.75%	
	01-720-721-8044 WCCB Equipment Maintenance	\$ 750.00	\$ -	100.00%	
	01-720-721-8045 WCCB Licenses & Permits	\$ 200.00	\$ 600.00	(200.00%)	
	01-720-721-8050 WCCB Hydro, Heat	\$ 5,000.00	\$ 3,370.25	32.60%	
	01-720-721-8051 WCCB Telephone & Internet	\$ 300.00	\$ 134.08	55.31%	
	01-720-721-8053 WCCB Janitorial	\$ 1,500.00	\$ -	100.00%	
	01-720-721-8201 WCCB Hired Equipment	\$ 100.00	\$ -	100.00%	
	01-720-722-8000 Walford Rink Materials, Parts & Supplies	\$ 500.00	\$ -	100.00%	
	01-720-722-8040 Walford Rink Building Repairs & Maintenance	\$ 250.00	\$ -	100.00%	
	01-720-722-8050 Walford Rink Hydro, Heat	\$ 1,800.00	\$ 1,119.70	37.79%	
	01-720-722-8201 Walford Rink Hired Equipment	\$ 1,000.00	\$ -	100.00%	
	01-720-723-7010 Webbwood Rink Wages	\$ 2,700.00	\$ 598.05	77.85%	
	01-720-723-7015 Webbwood Rink Benefits	\$ 500.00	\$ 130.52	73.90%	
	01-720-723-7030 Webbwood Rink Transfer to Capital	\$ -	\$ -	0.00%	
	01-720-723-8000 Webbwood Rink Materials, Parts & Supplies	\$ 2,000.00	\$ 272.41	86.38%	
	01-720-723-8040 Webbwood Rink Building Repairs & Maintenance	\$ -	\$ 498.61	0.00%	
	01-720-723-8050 Webbwood Rink Hydro, Heat	\$ 3,000.00	\$ 1,591.63	46.95%	
	01-720-723-8052 Webbwood Rink Insurance	\$ 432.00	\$ 432.00	0.00%	
	01-720-723-8201 Webbwood Rink Hired Equipment	\$ 500.00	\$ -	100.00%	
	01-720-725-8050 Lee Valley Hall Hydro, Heat & Water	\$ 2,000.00	\$ 1,925.48	3.73%	
	01-720-725-8052 Lee Valley Hall Insurance	\$ 1,287.00	\$ 1,286.28	0.06%	
Arena Expenditures					
	01-730-000-7010 Arena Wages	\$ 84,506.00	\$ 51,688.24	38.83%	
	01-730-000-7014 Arena Summer Student Wages	\$ 59,520.00	\$ 2,257.17	96.21%	Q1 - Twp was approved for \$4340 in funding for 2 summer youth positions through Canada Summer Jobs
	01-730-000-7015 Arena Wage Benefits	\$ 32,468.00	\$ 18,472.23	43.11%	
	01-730-000-7016 Arena Summer Student Benefits	\$ 10,440.00	\$ 269.70	97.42%	
	01-730-000-7030 Arena Transfer to Capital	\$ 356,300.00	\$ 164,276.18	53.89%	
	01-730-000-8000 Arena Materials, Parts & Supplies	\$ 6,200.00	\$ 1,437.63	76.81%	
	01-730-000-8010 Arena Office Supplies	\$ 2,000.00	\$ -	100.00%	

	01-730-000-8011	Arena Office Equipment Maintenance	\$ 1,500.00	\$ 2,099.61	(39.97%)	Q1 - annual renewal for scheduling software/monthly Moneris (interac) fees
	01-730-000-8012	Arena Small Tools and Equipment	\$ 7,500.00	\$ 541.24	92.78%	
	01-730-000-8015	Arena Boots & Clothing	\$ 2,500.00	\$ 289.61	88.42%	
	01-730-000-8020	Arena Postage, Courier	\$ -	\$ 5.00	0.00%	
	01-730-000-8025	Arena Advertising, Publications	\$ 1,500.00	\$ 149.65	90.02%	
	01-730-000-8035	Arena Fuel	\$ 2,000.00	\$ 759.58	62.02%	
	01-730-000-8040	Arena Building Repairs & Maintenance	\$ 22,000.00	\$ 4,767.20	78.33%	
	01-730-000-8042	Arena Elevator Maintenance	\$ 5,000.00	\$ 6,024.00	(20.48%)	
	01-730-000-8043	Refrigeration Equipment Maintenance	\$ 20,000.00	\$ 7,205.63	63.97%	
	01-730-000-8044	Olympia Millennium Vehicle & Equipment Maintenance	\$ 4,500.00	\$ 735.18	83.66%	
	01-730-000-8045	Arena Licenses & Permits	\$ 3,000.00	\$ 179.97	94.00%	
	01-730-000-8050	Arena Hydro, Heat, Water	\$ 65,000.00	\$ 38,736.32	40.41%	
	01-730-000-8051	Arena Telephone & Internet	\$ 2,300.00	\$ 957.14	58.39%	
	01-730-000-8052	Arena Insurance	\$ 31,247.00	\$ 31,246.56	0.00%	
	01-730-000-8053	Arena Janitorial Supplies	\$ 4,500.00	\$ 2,812.12	37.51%	
	01-730-000-8060	Arena Training and Conference Expenses	\$ 2,500.00	\$ -	100.00%	
	01-730-000-8061	Arena Mileage	\$ -	\$ -	0.00%	
	01-730-000-8110	Arena Consulting, Legal Fees and Memberships	\$ 3,500.00	\$ -	100.00%	
	01-730-000-8201	Arena Hired Equipment	\$ 500.00	\$ -	100.00%	
	01-730-000-8204	Arena Interest - Other	\$ -	\$ -	0.00%	
	01-730-000-8205	Arena Bank Charges/Visa Fee	\$ -	\$ -	0.00%	
	01-730-000-8520	Arena IFT Materials & Supplies	\$ -	\$ -	0.00%	
	01-730-710-7010	2022 GMC 1500 Sierra (#7) Wages	\$ 500.00	\$ -	100.00%	
	01-730-710-7015	2022 GMC 1500 Sierra (#7) Benefits	\$ 100.00	\$ -	100.00%	
	01-730-710-8035	2022 GMC 1500 Sierra (#7) Fuel	\$ 2,000.00	\$ 582.77	70.86%	
	01-730-710-8044	2022 GMC 1500 Sierra (#7) Vehicle Maintenance	\$ 2,500.00	\$ -	100.00%	
	01-730-710-8045	2022 GMC 1500 Sierra (#7) Licenses & Permits	\$ 270.00	\$ -	100.00%	
	01-730-710-8052	2022 GMC 1500 Sierra (#7) Insurance	\$ 1,181.00	\$ 1,181.00	0.00%	
	01-730-731-7010	Arena Bar Wages	\$ 3,000.00	\$ 1,280.29	57.32%	
	01-730-731-7015	Arena Bar Benefits	\$ 500.00	\$ 216.02	56.80%	
	01-730-731-8000	Arena Bar Materials, Parts & Supplies	\$ 300.00	\$ 15.34	94.89%	
	01-730-731-8012	Arena Bar Small Tools & Equipment	\$ 500.00	\$ -	100.00%	
	01-730-731-8029	Arena Bar Pop/Vending Machine Supplies	\$ 300.00	\$ 38.84	87.05%	
	01-730-731-8031	Arena Bar Liquor Supplies	\$ 1,000.00	\$ -	100.00%	
	01-730-731-8032	Arena Bar Beer Supplies	\$ 3,000.00	\$ 1,098.06	63.40%	
	01-730-731-8045	Arena Bar Licenses & Permits	\$ -	\$ -	0.00%	
Libraries Expenditures						
	01-740-000-7040	Library Requisition	\$ 206,408.00	\$ 206,407.74	0.00%	
Cultural Services Expenditures						
	01-750-000-8026	Cultural Services Donations, Tributes	\$ 7,500.00	\$ 7,500.00	0.00%	

Other Recreation and Culture Expenditures						
	01-760-000-8000	Other Recreation and Culture Materials, Parts & Su	\$ -	\$ -	0.00%	
Winter Carnival Expenditures						
	01-760-740-8000	Winter Carnival Expenses	\$ -	\$ 100.38	0.00%	
Planning & Zoning Expenditures						
	01-800-000-8000	Planning Dept Materials, Parts & Supplies	\$ 500.00	\$ -	100.00%	
	01-800-000-8020	Planning Dept Postage, Courier	\$ 500.00	\$ -	100.00%	
	01-800-000-8025	Planning Dept Advertising, Publications	\$ 2,000.00	\$ 1,269.03	36.55%	
	01-800-000-8060	Planning Dept Training and Conference Expenses	\$ 300.00	\$ -	100.00%	
	01-800-000-8061	Planning Dept Mileage	\$ 200.00	\$ -	100.00%	
	01-800-000-8062	Planning Dept Meals & Accommodations	\$ 200.00	\$ -	100.00%	
	01-800-000-8110	Planning Dept Consulting and Legal Fees	\$ 15,000.00	\$ 8,614.65	42.57%	
	01-800-801-7010	Economic Development Wages	\$ 18,144.00	\$ 8,795.52	51.52%	
	01-800-801-7015	Economic Development Benefits	\$ 3,465.00	\$ 1,920.53	44.57%	
	01-800-801-8000	Economic Development Materials, Parts & Supplies	\$ 20,000.00	\$ 3,283.55	83.58%	
	01-800-801-8010	Economic Development Office Supplies	\$ 100.00	\$ -	100.00%	
	01-800-801-8020	Economic Development Postage, Courier	\$ 200.00	\$ -	100.00%	
	01-800-801-8025	Economic Development Advertising, Publications	\$ 1,000.00	\$ -	100.00%	
	01-800-801-8051	Economic Development Telephone & Internet	\$ 1,600.00	\$ 255.11	84.06%	
	01-800-801-8060	Economic Development Training and Conference Expen	\$ 500.00	\$ -	100.00%	
	01-800-801-8061	Economic Development Mileage	\$ 300.00	\$ -	100.00%	
	01-800-801-8062	Econ Dev Meals & Accommodations	\$ 200.00	\$ -	100.00%	
	01-800-801-8081	Ec. Dev. Special Programming Expenses	\$ 15,000.00	\$ 2,017.60	86.55%	
	01-800-801-8110	Economic Development Consulting and Legal Fees	\$ 2,000.00	\$ 500.00	75.00%	
Agricultural Expenditures						
	01-810-810-7010	Municipal Drainage Wages	\$ 2,000.00	\$ -	100.00%	
	01-810-810-7015	Municipal Drainage Benefits	\$ 420.00	\$ -	100.00%	
	01-810-810-8000	Municipal Drainage Materials, Parts & Supplies	\$ 2,500.00	\$ -	100.00%	
	01-810-810-8060	Municipal Drainage Training and Conference Expense	\$ 2,500.00	\$ 325.63	86.97%	
	01-810-810-8110	Municipal Drainage Consulting and Legal Fees	\$ 2,500.00	\$ -	100.00%	
	01-810-810-8112	Municipal Drainage Contracted Services	\$ 30,019.00	\$ 2,365.92	92.12%	Q2 - McInnis Drain maintenance
	01-810-810-8201	Municipal Drainage Hired Equipment	\$ 8,000.00	\$ -	100.00%	
	01-810-810-8525	Municipal Drainage IFT Machine Time	\$ -	\$ -	0.00%	
Municipal Taxation Expenditures						
	01-900-930-8090	MUN Residential Write-Offs	\$ -	\$ 701.21	0.00%	
	01-900-930-8091	MUN Commercial/Industrial Write-offs	\$ -	\$ 144.60	0.00%	
	01-900-930-8093	MUN Farmland Write-Offs	\$ -	\$ -	0.00%	
Education - English Public Expenditures						
	01-901-930-8090	EP Residential Write-Offs	\$ -	\$ 79.07	0.00%	
	01-901-930-8091	EP Commercial/Industrial Write-offs	\$ -	\$ -	0.00%	
	01-901-930-8093	EP Farmland Write-Offs	\$ -	\$ -	0.00%	

	01-901-950-7040 EP School Board Requisitions	\$ 496,976.00	\$ 247,920.82	50.11%	
Education - French Public Expenditures					
	01-902-950-7040 FP School Board Requisitions	\$ 1,308.00	\$ 654.08	49.99%	
Education - English Separate Expenditures					
	01-903-930-8090 ES Residential Write-Offs	\$ -	\$ -	0.00%	
	01-903-930-8091 ES Commercial/Industrial Write-offs	\$ -	\$ -	0.00%	
	01-903-950-7040 ES School Board Requisitions	\$ 87,661.00	\$ 44,125.05	49.66%	
Education - French Separate Expenditures					
	01-904-930-8091 FS Commercial/Industrial Write-offs	\$ -	\$ -	0.00%	
	01-904-950-7040 FS School Board Requisitions	\$ 26,565.00	\$ 13,555.10	48.97%	
Education - No Support Expenditures					
	01-905-930-8091 EDU NS Commercial/Industrial Write-offs	\$ -	\$ 85.25	0.00%	
Total Expenditures		<u>\$ 9,311,798.00</u>	<u>\$ 4,056,698.75</u>		
	Excess of Revenues Over Expenditures	<u>\$ -</u>	<u>\$ 2,901,147.62</u>		

	Soccer nets	\$6,500	\$0	\$6,500	
	Ball field player's benches	\$6,000	\$0	\$6,000	
	Electrical panel replacement in Arena office	\$5,000	\$0	\$5,000	
	Industrial oven	\$2,500	\$1,805	\$695	Q2 - 2 Ranges
ECONOMIC DEVELOPMENT	Replace pole xmas lights	\$20,000	\$0	\$20,000	
	Historical Markers and Posts	\$8,000	\$0	\$8,000	Q2 - possible grant funding available through Great Lakes Trails next year - may defer
ADMINISTRATION	Office - A/C/HVAC - carry forward from 2022	\$20,000	\$0	\$20,000	
CLINIC	Medical Clinic - paving parking lot & ramp	\$50,000	\$0	\$50,000	
BUILDING	Vehicle	\$58,500	\$58,491	\$9	
TOTAL		<u>\$3,168,150</u>	<u>\$634,960</u>	<u>\$2,533,190</u>	

THE CORPORATION OF THE TOWNSHIP OF SABLES-SPANISH RIVERS
Economic Development & Community Services Committee Meeting Minutes

REGULAR MEETING

AUGUST 15, 2023

PRESENT: **CHAIR (S):** Merri-Ann HOBBS
 MEMBERS: Harold CRABS; Cathy HICKEY; Edie FAIRBURN
 ABSENT: John MOONEY; Rodney JUNKALA; Thoma CRABS; Robert MARTEL
 STAFF: Amanda ST. MICHEL; Lori JOHNSTON

**** A quorum was not present at this meeting- therefore these minutes are for information only****

Opening

The regular meeting of the Economic Development and Community Services Committee was called to order at 6:30 p.m. on August 15th, 2023, by Merri-Ann Hobbs.

Economic Development

A REGIONAL EDO INITIATIVES

- No update.

B GRANTS AND FUNDING OPPORTUNITIES

- No update.

C TSSR BUSINESS COMMUNITY UPDATES/OPPORTUNITIES

- Tall Pines & Sparkling Waters Geocache Opportunity- the Parks & Recreation Coordinator presented the recreation departments geocache plan. 10 caches have been established and will be tied into historical sites throughout the Township. Once site descriptions are completed, the Deputy Clerk will create a geocache page on the Township website. The Parks & Recreation Coordinator will check each site from time to time to ensure the logbook and items have been replenished.
- The Parks & Recreation Coordinator introduced the Trans Canada Trail Tree Planting initiative to the committee to poll interest in participating in the initiative. She will continue to gather information on the application process.

D DONATIONS/COMMUNITY SPONSORSHIPS

- No update.

E TSSR STRATEGIC PLAN

- Phase 1 & 2 Summary Report- the Deputy Clerk presented the completed phase 1 & 2 summary report for discussion.
- Public Survey-The public survey questions will be based off the phase 1 & 2 summary report. The intent of the survey will be to identify areas of concern from the public, eventually the public information sessions will explore these gaps further. The survey will be presented to the committee at the September meeting for approval.
 - The 2023 fall newsletter will include a blurb noting the committee has started the Strategic Plan process and encourage residents to view the strategic plan page on the Township website.
 - The Deputy Clerk will use survey monkey to create the survey to encourage electronic participation and paper copies will be provided as needed.
 - The Deputy Clerk will launch public education posts regarding what a strategic plan is and why it is being pursued to encourage constructive participation in the strategic plan process.

Community Services

F COMMUNITY AESTHETICS

- The 204 Flower Tender has been advertised and is due August 25th.

G AGE-FRIENDLY PROGRAMING

- No update.

H MUNICIPAL EVENTS/INITIATIVES

- Veterans Banners Update- 26 applications have been received so far. The Parks & Recreation Coordinator is working with OJ Graphix to submit the order to have the banners in time for Remembrance Day.
 - The Deputy Clerk will provide the approved size of banner to the Parks & Recreation Coordinator as per the MTO permit and pole approval authorities.
 - The extra banners that can't go on poles will be displayed in other ways throughout the community and banners displayed on poles will be rotated each year.
- MyCatch Fishing Tournament- goes live this week August 18 to September 5.
 - There is currently \$2,524 in additional prizing that has been purchased by the Township (\$500) and donated by local businesses- more is still to be added.
 - As of August 15th, there are 16 anglers registered.
 - Advertising efforts are continuous with social media posts, posters and information has been submitted to radio platforms including Moose FM (My Espanola Now) and HOT 93.5 FM (Sudbury).
 - The Township will have a tournament information booth at the Massey Fair and will have a fishing game for kids to play/win prizes free of charge. The Township 25th anniversary swag will also be given away.

I COMMUNITY ENGAGEMENT

- No update.

Other Business

J BUDGET

- No update.

Recommendations to Council

- None.

The meeting was adjourned at 7:30 p.m. The next meeting will be held on September 19th, 2023, in Council Chambers, at 6:30pm or at the call of the chair.

TOWNSHIP OF SABLES-SPANISH RIVERS

2024-2028 Strategic Plan PHASE 1 & 2

SUMMARY REPORT



Prepared by
Amanda St. Michel, Deputy Clerk



TOWNSHIP OF SABLES-SPANISH RIVERS

TABLE OF CONTENTS

Stage 1- Preparation

- 1. Review of the 2018-2021 Strategic Plan**
- 2. Council Interview Results**
 - a. SWOT Analysis**
 - b. Council Priorities**
 - c. Broad Strategic Goals**

Stage 2- Vision and Mission Statement

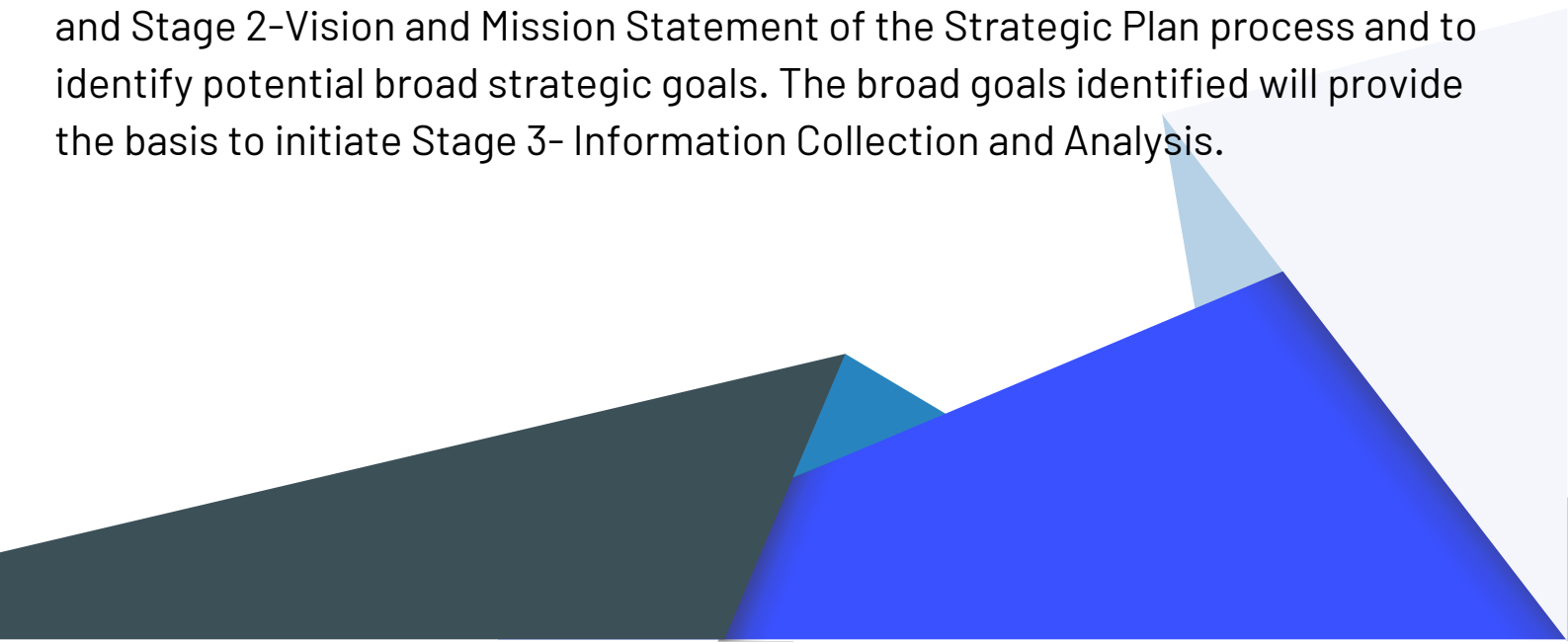


INTRODUCTION

The Township of Sables-Spanish Rivers has implemented strategic planning in all aspects of its operations, the most recent formal document being the 2018-2021 Strategic Plan. In April 2023 the Township of Sables-Spanish Rivers initiated the process to review and implement an updated plan for 2024-2028. A Strategic Plan is a formally written document that guides a group's decision-making process toward achieving desired goals that align with their mission and vision statements. It helps in allocating resources (volunteers, staff, money, infrastructure, etc.) and prioritizing actions. It is often referred to for operational decisions and is updated regularly.

Strategic Planning is a process that helps groups work towards a desired future, by focusing energy and resources on shared goals. It provides many benefits to municipalities, including the establishment of realistic goals, it assists Council, staff, and residents to have a shared understanding of municipal operations, and lastly, the strategic planning process aims to enhance effective communication between Township representatives and residents.

Everyone has a role to play within the strategic planning process. Council works with community partners, the strategic plan committee (Economic Development & Community Services Committee), and staff to ensure all stages within the strategic planning process are completed efficiently and transparently. The purpose of this report is to outline the steps taken within Stage 1-Preparation and Stage 2-Vision and Mission Statement of the Strategic Plan process and to identify potential broad strategic goals. The broad goals identified will provide the basis to initiate Stage 3- Information Collection and Analysis.



TOWNSHIP OF SABLES-SPANISH RIVERS

STAGE 1 PREPARATION

Review of the 2018-2021 Strategic Plan

On May 16th, 2023, the Strategic Plan Committee reviewed the 2018-2021 Strategic Plan, and a review was also conducted by senior staff on June 15th, 2023. During both sessions attendees reviewed the preliminary priorities and corresponding action items outlined in the expired strategic plan. This review centered on what priorities and action items have been implemented, if they are still in progress and if any of the actions should be carried over into the updated plan.

A brief description of the progress made per preliminary priority and corresponding action item(s) is discussed below. For specific project examples see Appendix B.



PRELIMINARY PRIORITY 1: MUNICIPAL INFRASTRUCTURE MAINTENANCE/ IMPROVEMENT

Sub Composition 1: The Municipal Road System

The development and implementation of long-term roads maintenance and improvement is still in progress, as is the monitoring and reassessment of roads plans based on needs each year. Current projects supporting these actions include the installation of prime and chip each year on sections of roads paired with regular graveling and grading, the biannual Bridge & Roads Study/ 5-year Engineering Tender, the upgrading of seasonal/unmaintained roads, and the purchasing of new equipment. The improvement of the municipal roads system has also been supported through condition assessments in the Township Asset Management Program.

New ventures being implemented to support the enhancement of the municipal road system include possible geographic information system (GIS) mapping for roads maintenance, the establishment of a Coordinator of Infrastructure position and increasing training opportunities for staff to accomplish road maintenance more efficiently.



PRELIMINARY PRIORITY 1: MUNICIPAL INFRASTRUCTURE MAINTENANCE/ IMPROVEMENT

Sub Composition 2: Municipal Property, Buildings and Facilities

Rational, cost effective and efficient uses of municipal property, buildings, and facilities have been pursued and implemented through applying for various grant opportunities. These grants include, but are not limited to, the Trillium Capital Grant for tennis court upgrading, Inclusive Communities Grant for accessible shade tables, Resilient Communities grant for library infrastructure, Fire Safe for training materials, Investing in Canada Infrastructure Program (ICIP) for water main repair, and the Northern Ontario Heritage Fund Corporation (NOHFC) enhancement funding for arena repairs.



Regular budgeted investment in Township infrastructure has been fully implemented across all departments since the previous strategic plan. These projects include recreation improvements for accessibility, increased sewer and water infrastructure maintenance, fire suppression equipment upgrading, and municipal building LED lighting upgrades.

PRELIMINARY PRIORITY 2: COMMUNITY AND ECONOMIC DEVELOPMENT

Sub Composition 1: Develop and implement a “community/economic study” to address public docking, development of Mouth Park with the incorporation of recreation and tourism for the entire Township

Ultimately a “community/economic study” was not pursued to address public docking and the development of Mouth Park, however participation in a new Tourism Adaptation Strategy was pursued (ongoing) which supports building recreation and tourism for the Township. Public docking was explored by the Economic Development Committee which ultimately determined that the Spanish River was too volatile and therefore did not source an engineer’s report to meet insurance requirements due to cost. However, all boat launches have seen upgrades to encourage residents to utilize them safely. Tourism efforts have been explored through participation in the winter and summer MyCatch fishing tournaments, and community partnerships have increased to provide more cultural events in partnership with residents.





PRELIMINARY PRIORITY 2: COMMUNITY AND ECONOMIC DEVELOPMENT

Sub composition 2: Use the results of the community/economic development study to guide community and economic development activity.

As noted above, a formal “community/economic study” was not completed and therefore the results not used to guide community and economic development activities. However, a dedicated community/economic development committee was established and was supported by an Age Friendly committee. In 2023 the committee was restructured as the “Economic Development and Community Services Committee” to provide for community initiatives being handled by the economic development committee.

Future “shelf ready” projects have been identified in accordance with potential funding streams. Examples include the Rural Economic Development (RED) Program for cultural heritage projects such as veteran’s banners and restoration of heritage plaques, Trillium Grant opportunities for wayfinding signage and Great Lakes Waterfront Trail Funding opportunities to improve Township infrastructure along the trail.

A regional economic development officer position was created to represent the LaCloche Foothills to bridge economic development and arts/culture initiatives with surrounding communities. Regional initiatives have included a career fair, branding/advertising potential and community outreach.

PRELIMINARY PRIORITY 3: TOURISM

Sub composition 1: Develop and implement a strategy to maximize use of “Heritage Park” center of Massey to incorporate farmers market, establish artisan market, promote local events & talent.

The development of Heritage Park is ongoing. A Township Farmers Market was established in 2019, however was cancelled in 2020 due to the COVID-19 pandemic. The market was unsuccessful in 2021 due to the lack of participating vendors and insurance needs, eventually being taken over by the Agricultural Society at the Massey fairgrounds location in 2022.

The Parks and Recreation department is preparing to initiate a market for the 2023 season. The Township continues its collaboration with the Horticultural Society to maintain the flower beds at Heritage Park and the grass area is used for local event promotion and talent such as the library story walk and Christmas in Massey event.



PRELIMINARY PRIORITY 3: TOURISM

Sub composition 2: Continue beautification efforts within the Township.

Beautification efforts within the Township have been implemented and are continuously being enhanced. Hard infrastructure updates include siding on municipal buildings, removal of overgrown foliage and installation of new guardrails/fencing within parks and cemeteries. Soft infrastructure beautification continues through new Township welcome signs and banners, flowers. It also includes a review of policies that support community aesthetics including property standards enforcement and the trailer licensing bylaw.



PRELIMINARY PRIORITY 4: HEALTH & WELLNESS

Sub Composition 1: Encourage citizens to lead healthy lifestyles.

Encouraging citizens to lead healthy lifestyles within the Township continues, however no formal active community charter was completed.

The Age Friendly Community Designation has been achieved by the Township and continues to support the quality of life of senior residents through transportation initiatives and free exercise programming. Research regarding seniors housing initiatives and a wellness centre was conducted in 2020 and is ongoing.

Parks and Playgrounds have received adequate maintenance however staff are exploring updated training opportunities to properly complete playground inspections to support the purchase of new equipment.

Creating a pedestrian friendly environment within the Township is ongoing, this idea is supported by the Great Lakes Waterfront Trail partnership and resurfacing of sidewalks. The Township has not fully implemented a pedestrian friendly initiative.



PRELIMINARY PRIORITY 4: HEALTH & WELLNESS

Sub Composition 2: Support community partners that address community health issues and access to health care.

The Township has pursued partnership opportunities with surrounding LaCloche Foothills communities through the creation of the Community Health Navigator position in partnership with the Espanola Regional Hospital and Family Health team. Further partnerships with the Town of Spanish and the Manitoulin District Services Board (DSAB) have provided advances in safety awareness and social programming supports.

The Township has also taken advantages of potential leads for health care opportunities in rural settings. The main results of these opportunities have been the recruitment of a new doctor and nurse at the Massey clinic, the installation of accessible needle bins in two urban areas and initiated a mental health/addictions program.



PRELIMINARY PRIORITY 5: SIGNAGE/COMMUNICATION

Sub composition 1: Address the overall promotion/signage (business, events, points of interest) challenge for the entire municipality.

A special purpose committee was not created to develop/oversee comprehensive solutions to signage, the economic development committee (now economic development and community services committee) filled this role. Signage opportunities are being researched by the economic development/recreation departments to promote local businesses and support non-profit organizations within the community.

These opportunities include wayfinding signage, heritage plaques and cultural banners. There is also opportunity to increase the presence of mapping within the Township to provide for visitors who do not have access to digital resources.

Communication efforts were greatly increased across all departments of the municipality. The "Feature Friday" initiative has increased the transparency of council representatives and aims to promote local events and provide education on municipal operations. The Fire department created a Public Information



PRELIMINARY PRIORITY 5: SIGNAGE/COMMUNICATION

Sub composition 2: Study & implement solutions to improve overall signage within the municipality.

The Township has accessed funding for the cost of implementing signage efforts within the municipality through the Tourism Adaptation Strategy and partnership with the LaCloche Manitoulin Business Assistance Corporation (LAMBAC) for a potential signage/brand strategy tailored to TSSR. This wayfinding signage would identify key aspects/resources within the Township.

Sub composition 3: Maintain website, establish stronger web/social media presence, and create a plan/process with the purpose of facilitation ongoing maintenance and promotion of the website.

The Township has increased its social media presence through the establishment of its Facebook and new Instagram pages. Engagement has been monitored and new techniques have been explored such as the use of link tree and the creation of reels and interactive posts.

The Township website is now updated on a regular basis and provides the necessities needed by most residents in a straightforward manner. A new website has not been allocated in the 2024 budget. Increased promotion of the website could be accomplished through departments continually updating their corresponding pages instead of one individual in the office, directing the public to these pages and incorporating a user friendly a community events calendar within the website platform.

NEW PRIORITY IDENTIFIED-GOVERNMENT EXCELLENCE

Throughout this review the senior staff and committee members identified a potential new preliminary priority for the upcoming strategic plan that would centralize on local government accountability and transparency. Current initiatives that would support this category include the internal Health and Safety Excellence Program, fire engineering online training platform, internal calendar syncing, regular performance reviews and the importance of lining all municipal operations to the strategic plan.



COUNCIL INTERVIEW RESULTS

A brief description of topics Council was interviewed on for the 2024-2028 Strategic Plan is discussed below. For specific examples see Appendix C.

SWOT ANALYSIS

A SWOT (Strengths, Weaknesses, Opportunities and Threats) Analysis was utilized to identify potential areas to be addressed or built on within the new strategic plan. Strengths outline what our community currently does well or has going for it, weaknesses note what the Township can improve on, opportunities outline possibilities to build on and threats can include aspects that may be out of the municipal scope/control, however will need to be factored into local decision making.

Strengths

- The natural environments surrounding our community including ample lakes, forested areas, and a provincial park, all situated along a maintained/accessible major roadway, Highway 17.
- Active community partners that provide opportunities and events within the Township.
- Established Medical Clinic.
- Dedicated employees.
- A strong financial position.
- Strong agricultural operations.

Weaknesses

- Large reliance on taxation for funding, grants and other revenue opportunities need to be further explored.
- The enforcement of established bylaws needs to be addressed.
- Lack of fully serviced (water and sewer) urban centres inhibits further development.
- Programming offered is limited due to the current staff shortage.
- In some areas of the municipality community aesthetics are not a priority.

Opportunities

- The natural landscape surrounding the community can entice more visitors to the area and boost tourism. It can also provide a means to keep young people in the area.
- There is the opportunity to promote water access properties and encourage development on them.
- There is a more diverse demographic forming the population within the Township that could be tapped into, to gain new insights and these new residents may be interested in volunteering/initiating new events, groups, experiences etc.

Threats

- The population is ageing and so is community infrastructure.
- There is an inability to control the current drug crisis and related crime.
- Reluctance of younger people to volunteer in all aspects of the community.
- Social media when used without caution it can harm the municipality.
- The loss of basic services and businesses relates to less money being spent in the community.
- Housing opportunities are limited for young and senior populations.
- Shortage of police presence.

COUNCIL PRIORITIES

Council members were asked what would make them feel accomplished at the end of their term. Answers included the enhancement of health services at the Massey clinic through effective staffing and continuing partnerships with health officials to ensure services are available for residents. These partnerships could also extend to collaborative policing opportunities, bylaw enforcement and engaging with our first nation neighbours. The needs for stable and organized staffing were noted to ensure municipal operations run effectively and efficiently, including proper succession planning and work plan accountability.

The idea of maintaining current infrastructure was of importance and to build from the current inventory in place; while being progressive in new technologies, techniques, equipment, etc. to continue to ensure cost effective operations. The issue of housing was very apparent in all councillor answers, that the Township lacks housing opportunities for seniors and new residents in general. Lastly, there was a desire to ensure further transparency with the public regarding municipal operations and policies, to ensure open communication.

When faced with the question of “if there was one thing you would want to accomplish this year?”, majority of answers given by Council focused on the initiation of “cleaning up” the Township and ensuring bylaws in effect are upheld. The importance of property standards and addressing zoning issues was of major concern, along with exploring how to encourage volunteers to participate in these initiatives.

Five broad strategic goals have been identified from the Council interviews, a brief explanation of what each goal could encompass is provided below.

1. Quality of Life- relating to the overall health and wellness of the community. Potential priorities and initiatives include health care services, housing initiatives and alternatives, entertainment opportunities, increased accessibility, and increased emergency management initiatives.

2. Community Aesthetics- focusing on bylaw and property standards enforcement, recycling programs, and community pride.

3. Effective Government- centered on effective communication efforts with the public, increasing usage of municipal facilities, a structured and legislative compliant human resources plan for municipal staff, training opportunities, retention and succession planning and interdepartmental communication.

4. Infrastructure Maintenance- maintaining and updating municipal infrastructure including roads, municipal buildings, public spaces, and the arena. This would also include the maintenance of equipment and any other municipal assets in accordance with the Township's Asset Management Plan.

5. Economic Growth and Tourism- build and maintain a prosperous economy through promoting local businesses, community events and tourism efforts to increase visitor traffic off Highway 17.

TOWNSHIP OF SABLES-SPANISH RIVERS

STAGE 2 VISION AND MISSION STATEMENT

On July 20, 2023, the Strategic Plan Committee (the Economic Development and Community Services Committee) defined the following vision and mission statements for the 2024-2028 Strategic Plan.

VISION STATEMENT

An inclusive, safe, and progressive community built on the natural surrounding beauty of tall pines and sparking waters.

MISSION STATEMENT

The Township of Sables-Spanish Rivers will provide cost effective and responsive local government through, exceptional levels of communication between residents, staff, and community leaders; by promoting healthy lifestyles and encouraging economic growth initiatives through beautification efforts; while respecting the environmental, social, and cultural diversity of the community.



Everyone Has a Role to Play in Strategic Planning



STRATEGIC PLANNING COMMITTEE

A combination of stakeholders, community partners, members of the public etc. who provide input and assist in developing the Strategic Plan. (The Economic Development & Community Services Committee).

CORE TEAM

Facilitators of the process. Provide leadership about how the process will be delivered and coordinates activities throughout the process.

COUNCIL

Has overarching responsibility for the process, through to the approval of the final strategic plan.

COMMUNITY PARTNERS

The public, municipal staff, businesses, community groups etc.



Revisiting the 2018-2021 Strategic Plan

Vision

“The Township of Sables-Spanish Rivers will strive to build and maintain a prosperous economy through capitalizing on its distinctive characteristics; including abundant resources, natural beauty and strategic location, while respecting the environmental, social and cultural diversity of the community”.

Mission- not specified in the strategic plan.

Desired Outcomes

Municipal and community strategic planning has a standard array of desired outcomes, and these include the following:

1. Ensuring a long range planning for economic and community development
2. Providing a voice to the community regarding their priorities
3. Providing guidance for Council and staff activities for five years
4. Accounting for changing social, environmental, cultural and economic conditions
5. Identifying strategies for action and timelines for implementation
6. Establishing a schedule for evaluation and community accountability
7. Providing evidence of strategic planning and management to government funders of projects supported by the community

Preliminary Priorities Established by Council:

1. Municipal Infrastructure Maintenance/ Improvement
2. Community Development/Economic Development
3. Tourism
4. Health/Wellness
5. Signage/Communication

Performance Measures

- The 2018-2021 Strategic Plan did not set out specific performance measures but noted it should be reviewed by Council on a bi-annual basis.
- And that Council, staff, committees, and the community at large review the plan priority items and actions when discussing, debating and deciding on specific policy and actions, making an effort to consider the strategic plan direction and objectives.

Let's review the established actions items below!

Preliminary Priority 1: Municipal Infrastructure Maintenance/Improvement

Sub Comp 1. The Municipal Road System

Actions:	Implemented	In progress
Continue to develop and implement long-term roads maintenance and improvement (year(s): 2018)		X
Reassess, update and refocus roads plan based on needs and progress (year(s): 2019-2021)		X

Comments:

- Prime and chip each year on certain sections, gravelling and grading of roads.
- Expanded roads maintained- Beach Rd, Wilkinson Rd, Wither Rd.
- Biannual bridge and roads study -engineering tender to tie into next 5 years.
- Training- good roads conference explore new tech, gravel rods school, grader training etc.
- Tech advances- new grader, new equipment.
- New position to manage infrastructure.
- GIS mapping for roads maintenance.
- New plow truck, new grader, leased backhoe, new half tone, new sander, looking at new sidewalk plow.

Sub Comp 2. Municipal Property, Buildings and Facilities

Actions:	Implemented	In progress
Continue to pursue rational, cost effective, and efficient use of municipal property, buildings, and facilities, to maximize the availability of public space.	X	
Regular budgeted investment in infrastructure	X	

Comments:

- Condition assessments AMP-Asset management planning is being updated for 2023.
- Mouth park- Mobi mats, accessible access, tables, parking at boat launch, guardrails.
- Small water systems – Webbwood and Walford firehall/community centers.
- Webbwood rink surface- ongoing.
- Water tower- inspection cleaning every 5 years.
- Arena roof- ongoing.
- Watermain reconstruction – Algoma and Front St.
- Station 5 roof.
- Storm sewers 2020/2021 Government Rd and Aberdeen St/Queen St, Queen, and Imperial St
- Resurfacing- Aberdeen St, Imperial St South.
- Massey playground enhancement- possible sheltered structure.
- Paint floor in Webbwood rink shack – washrooms need to be updated- renovate/paint for future revenue possibilities.
- Trillium grant 2023- applied for upgraded tennis court for multi-use.

- Inclusive communities grant- accessible shade tables.
- NOHFC enhancement funding- applied 2023 ongoing.
- Green energy policy- new strategic plan opportunity?
- Budgeting infrastructure- each dept- not currently meeting what is required for capital infrastructure through AMP.
- 2-3 million for capital reinvestment each year.
- Want more integrated policies.
- Station 2 meeting room- flooring on going, gets rented out.
- Clinic repairs- new drainage and lighting ongoing, got new generator, new EGCE, doors widened for accessibility, radon system, OCEAN software upgrades to improve efficiency - done.
- LED lighting project completed in all municipal buildings and streetlights.
- Cemetery fencing- 2022 and guardrails.
- SCBAS and bunker gear upgrades in 2020.
- New fire tanker.
- New fire pumps and equipment.
- Water main-ICIP through green stream.

Preliminary Priority 2: Community and Economic Development

No Sub Comp's established- using Action Item as sub comp

1-Develop and implement a “community/economic study” to address public docking, development of Mouth Park with the incorporation of recreation and tourism for the entire Township

Actions:	Implemented	In progress
Identify initial goals/objectives overview of methodology/process, including budget estimate. Include a line-item in the 2018-19 budgeting process		X
Apply to available funding streams for study	X	
Implement recommendations from the “community/economic study” as priorities in community and economic development		NA

Comments:

- Economic Development study never happened.
- Funding- United Way for senior's kits, RED-veterans banners, resilient communities- library.
- Fire safe grant- textbooks 2022.
- Public docking- didn't happen because engineers report and insurance.
- All boat launches improved with gravel- Kring Rd and Mouth Park.
- Tourism adaptation strategy- wayfinding signage-on going.
- Tourism- township signs and banners.
- MyCatch tournaments- winter and summer.
- Booth ag fair – TWP awareness and visibility – touch a truck.
- Improved court could lead to more events hosted at arena to draw in crowds.
- Partnered with friends of mouth park/art in the park.
- Possible Park and ride program at arena, partner with snowmobile club and trials.

2- Use the results of the community/economic development study to guide community and economic development activity.

Actions:	Implemented	In progress
Establish a dedicated community/economic development implementation committee	X	
Identify and articulate specific development components that could be accomplished with the assistance of funding streams.		X
Include arts and culture impact assessment in the community/economic development study above and include arts/culture development in initiatives implemented as a result of the study		NA

Comments:

- NEW regional economic development officer.
- Career fair.
- Economic Development Committee in place- now combined with community services.
- Feature Fridays- increased social media usage and interactions for each department.

Preliminary Priority 3: Tourism

Sub comp 1- Develop and implement a strategy to maximize use of “Heritage Park” center of Massey to incorporate farmers market, establish artisan market, promote local events & talent

Actions:	Implemented	In progress

Comments:

- Market in 2019- did not start again in 2020- P&R going to start again.
- Arenda community yard sale 2023- successful- food bank donations and friends of mouth bottle drive.
- Heritage park- collaboration with horticultural society to plant flowers, and 4H club.
- Library utilized for story walk, Christmas in Massey shopping event.

Sub comp 2- Continue beautification efforts within the Township

Actions:	Implemented	In progress

Comments:

- Banners and flowers.
- Guardrails at parks and arenas.
- Cemetery fencing.
- Removal of trees.
- Signage at mouth park – accessibility project Mobi mats, seating.
- Siding on municipal buildings- Webbwood rink and south yard.
- Increased property standards enforcement.

Sub comp 3- Support the regional transportation initiative to source out cost-effective solution for transportation within the entire community

Actions:	Implemented	In progress
Employ the EDO to engage and provide appropriate support for the initiative. Likewise use the resource to identify, plan and implement initiatives within municipality as appropriate		X

Comments:

- Community Safety and Well Being plan- community bus to transport seniors from outlying communities to Espanola and potentially Sudbury- ongoing.

Preliminary Priority 4: Health & Wellness

Sub Comp 1. Encourage citizens to lead healthy lifestyles

Actions:	Implemented	In progress
Residents are actively involved in community life- Pursue Age Friendly Community (AFC) Designation		X
Active community charter		NA
Maintain Parks & Playgrounds		X
Pedestrian friendly environment		NA
Pursue the opportunities for Wellness Centre integrating Senior Services Network into the plan		NA

- Comments:
- Age Friendly Community designation.
- Seniors exercise programs funded by the Township.
- Active community charter- not done, potential for new strategic plan.
- Playgrounds- need to take training to maintain for playground inspections, trees planting in parks, no new equipment (was done in last 10).
- Trans Canada trail- resurfacing Lee Valley Rd completed, River Rd and Menard Cres to be done in future.

Sub Comp 2. Support community partners that address community health issues and access to health care

Actions:	Implemented	In progress
Pursue partnership opportunities with surrounding communities	X	
Take advantage of all feasible and potential opportunities and leads for health care and opportunities in rural settings	X	

Comments:

- Accessible needle bins in communities.
- Mental health and addictions programs.
- Partnerships with DSAB, AED, Spanish fire services.
- New doctor/nurse practitioner recruitment at Massey Clinic- Ontario Health.
- Health Force Ontario.
- Fire Dept initiatives- smoke alarm campaign, advanced training program for volunteers.
- Mental health and addictions rapid access program and foot care professional.
- Project Safer- 2 FF sent to conference.
- Community Emergency Management Coordinator (CEMC)- emergency management planning.

Preliminary Priority 5: Signage/Communication

Sub Comp 1. Address the overall promotion/signage (business, events, points of interest) challenge for the entire municipality.

Actions:	Implemented	In progress
Strike a special purpose committee or sub- committee to develop and oversee comprehensive solutions to signage (including points of interest/information, business promotion, and community events/facilities)		X

Comments:

- No committee needed- EDCS and Parks & Recreation will continue.
- Communication-added Public Information Officer (PIO) position with the Fire Dept.
- Recruiting signage for Fire and placed within the community.
- Heritage markers- didn't happen- on going- potential to Espanola, Nairn & Hyman, Baldwin etc.
- Maps around town- could be updated- cemetery signage.

Sub Comp 2. Study & implement solutions to improve overall signage within the municipality

Actions:	Implemented	In progress
Implement plans apply for funding/ seek out resources for cost of implementation		X

Comments:

- Need to address more wayfinding signage – Webbwood rink, Teasdale park,

Sub Comp 3. Maintain website, establish stronger web/social media presence, and create a plan/process with the purpose of facilitation ongoing maintenance and promotion of the website

Actions:	Implemented	In progress
Staff implementation	X	
Maintain an effective and appealing municipal website and online presence		X
Review the user-experience of the municipal web site and other municipal online presence (i.e. social media) on at least an annual basis.		X

Comments:

- New website- not approved for 2024 budget.
- Website- could change template and get new look-accessibility to navigate it AODA standards.
- Multiple department pages.
- Fire PERF committee plans their events yearly.
- Community events calendar on website/ mailouts.
- Each dept could update their own pages on website.
- More communication between departments on events to promote on Township website.
- Online forms?
- New IT opportunities.

Potential new Category

Government Excellence

- Health and Safety Excellence Program (HSEP) program.
- Fire online- Fire engineering online training platform, created a training dept, who's responding.
- P&R- sling scheduling platform to communicate.
- Internal calendar syncing to improve – teams.
- More regular performance reviews/ pay equity.
- Tie how it relates to the SP in staff reports.
- HR review.

TOWNSHIP OF SABLES-SPANISH RIVERS
Strategic Plan Process-Council “Interview” Question Responses

Comments Received By:	Mayor Burke; Deputy Mayor Mercieca; Councillor Burns; Councillor Fairburn; Councillor Hobbs; Councillor Phillips
Pending Comments:	Councillor Crabs

1. You have been entrusted with four years to work on behalf of the community and corporation. What are two or three specific initiatives you want to get done?

- Increase use of the arena and this use must be daily-indoor and outdoor sports going again.
- To maintain, possibly augment, and promote our local Health Care Services.
- To modernize, organize, restructure Human Resources for the Township.
- Get our township cleaned up to provide an attractive image for investment, to promote development (housing, business, tourism) in the Township.
- Housing – Get a plan in place for seniors housing that would provide them with low maintenance homes, freeing up their current homes for new families to move into the community. Also, to encourage new construction to broaden the tax base.
- Cultural Community Initiatives – To improve the quality of life in our municipality through activities and bringing in entertainment.
- Improved By-law Enforcement –I think that cleaning up our community will lead to a positive attitude amongst the residents.
- I would like work toward Health Promotion and Wellness in our Township. Good physical health starts with resistance exercise and has many benefits, strong healthy people can be more productive and are able to remain in their homes longer, therefore putting less pressure on Seniors Housing. It would be a great benefit to the community to have a Fitness Center. Secondly, I would like to have in place an effective bylaw enforcement, this is a major concern in our Township. Third, I would like to see residents having opportunities to be more self sufficient in producing their own food by means of community gardens and Backyard Hens as an example.
- Enhance Hope Jackson Memorial-even though it doesn't belong to us, I would like to see a backdrop of some kind to highlight it.
- Improve accessibility to the Sadowski Room -new elevator.
- Expand the recycle program to include bins at the township yard for electronics, mattresses, white goods, etc. to encourage more recycling, less illegal dumping.
- Expedite processing of property standards – this is the biggest complaint I get from ratepayers – “clean up the township”.
- Assist current business owners with their needs (beautification projects, continued adjunct support, etc.).
- Increased policing of the community.

2. Four years from now, what will allow you to look back and feel satisfied that your term has been a success?

- In four years, if our Clinic is fully staffed with 2-3 Doctors, 2 Nurse Practitioners, 2 nurses, and support staff, and they have a good working relationship with Espanola Family Health, Manitoulin-Sudbury DSB, and Public Health Sudbury District to provide all forms of Health and Human Services for our residents, I will feel accomplished.
- In four years, if our TWP is cleaned up of derelict homes and vehicles, I will feel accomplished.
- In four years, if we have stable, organized, and progressive staffing, I will feel accomplished.
- I recognize that things in government take time, so for me, especially with regards to the housing, if I can see that key steps are taken and a plan is well underway, I will feel good about that.
- Four years from now, success for me would be measured in accomplishing what residents want to see in our Township, to show that I have been listening to their needs and bringing them forward for discussion. Success can also be measured in positive feedback from residents.
- Remain an engaged councillor who tried to keep an open mind and kept the good of the whole Township at the forefront of my decisions.
- To see that properties across the entire township are representative of the descriptions found in our bylaw.

3. Your time, staff's time and of course money is limited. Unfortunately, the Township can't be all things to all people. So, what would you like both staff and township residents to know about where your priorities lie?

- I am in favor of using existing infrastructure and support reducing building permit costs to stimulate growth within our borders.
- I would support improvement to our roads especially those that lead to our lakes that have been developed or development is ongoing.
- I would support engaging with our first nation partners and see if we can get them to utilize our recreation center with us and discuss the possibility of them supplying us with police protection; and possibly other services.
- My priorities include stabilizing our TWP Human Resources in Public Works, Recreation, Administration, and Health Care through recruitment and succession planning, to improve the physical image of the Twp Clean it up, promote our TWP as a location for clean living, and tourism, and to work with our partners to control drug addiction and crime.
- Working efficiently and effectively within Council.
- Transparency and availability to residents to bring their ideas and concerns forward, other main priorities are being fiscally responsible so taxes can remain as low as possible, and focusing on Health Promotion.
- My priorities are to enhance and renew what we have already but be open to new opportunities.
- Investigate alternative add-on/collaborative policing could be done to address the current drug crisis.

4. What factors- both in the TSSR community and beyond, as well as within the Township government- does TSSR have going for it (strengths, opportunities), that Council would be able to capitalize on?

- Good community partners-Legion, Eagles, Agricultural Society, Lee Valley Hall.
- Events such as the Fair, former ½ Marathon, Parks Ontario.
- Employees that care for their TWP.
- Good network of Health Services, DSB, Clinic.
- Our Agricultural Community.
- Our Lakes, Rivers, and green space.
- Our Township is full of lakes and wilderness that so many desire to enjoy. To me this is one thing that we can use to attract people to our community and perhaps keep younger generations here. I also feel that we have a diverse community in terms of backgrounds and expertise that we can tap into whether it is for sitting on various committees or volunteering to lead activities.
- TSSR has a great resource in our access to nature and are located on a Trans Canada Highway with high traffic. We have two rivers and many lakes within our Township. We need to promote outdoor activity via nature trails and water access. We need to entice travellers to stop in our community. A Farmers Market located centrally in our downtown would entice travellers to stop. We have many talented residents in our Township as well as agricultural produce from local farmers, a Farmer's Market would provide a venue for sales.
- A strong financial position, as presented by financials.
- Excellent staff that utilizes grant opportunities at every opportunity
- Northern Ontario location (HWY 17); Chutes Park; Agricultural Fair

5. What factors – both in the TSSR community and beyond, as well as within the Town government – look to be working to the disadvantage of TSSR (weaknesses, threats), that council would need to minimize/overcome?

- Reliance on taxation for funding as opposed to seeking grants and other opportunities.
- Ageing workforce/ Ageing infrastructure.
- Social welfare and the ability to reach out and promote the programs available.
- Inability to control drug addiction and related crime.
- Bylaw enforcement.
- Not having fully serviced (water & sewer) urban centres makes further development tricky and I don't believe as attractive to developers.
- Reluctancy of younger residents to volunteer. This is not only a problem for recreational activities but down the line, could be a problem for getting people to sit on municipal committees or even run for office.
- Social media I see as a threat. The Township and do all kinds of positive promotions on initiatives, etc..... but it can be such a battle thanks to Facebook groups where commentators are permitted to make misleading or incorrect statements, portraying them as facts and not as their opinions.
- Loss of services in our community means money spent outside the community. The loss of our local RBC and Service Ontario locations means people leave town for these services and will spend money in the community where they go to access services, not in our community.

- We must encourage our residents to participate in all aspects of the Township especially recreation being #1. Programming especially is limited as we have a very small staff. Volunteering is paramount in all aspects of small communities!
- We need to also be a more attractive Township to encourage people to relocate to our Township.
- Property standards- issue with unsightly properties throughout our area.
- Cooperation from different levels of government and different sectors of the government is slow at best.
- Bylaw enforcement is a time-consuming issue. We have a large area with many different zones.
- Shortage of police presence.
- Drug crisis.
- Housing shortage.
- Lack of municipal owned property for growth.
- Staff shortage - There is a lot of work, and not always a lot of staff to do it, perhaps “contract” positions could be used to assist during specific times.

6. If there was one thing you would want to accomplish THIS YEAR what would it be?

- If I could accomplish one more thing this year it would be to start a program to clean up the TWP.
- I suppose if we see some new faces stepping forward to volunteer to be a part of community initiatives, I will see that as a good first step because to me that would indicate an improvement in support by residents to get things accomplished for our community.
- Property Standards in our communities, as well as Zoning use issues.
- Live streaming has made a difference, good and bad in my opinion. The Trailer Licensing Bylaw.
- Update by-law policies/procedures and give them the power to enforce more quickly without the long, drawn-out process.

THE CORPORATION OF THE TOWNSHIP OF SABLES-SPANISH RIVERS

BYLAW NUMBER 2023-31

Being a Bylaw for the Purpose of Appointing a
Deputy-Clerk

WHEREAS Section 228(2) of the Municipal Act, 2001 provides the authority for this bylaw;

AND WHEREAS the Council of the Corporation of the Township of Sables-Spanish Rivers deems it necessary to appoint a Deputy-Clerk; -

NOW THEREFORE the Council of the Corporation of the Township of Sables-Spanish Rivers enacts as follows:

1. THAT Amanda St. Michel is hereby appointed as Deputy Clerk for the Corporation of the Township of Sables-Spanish Rivers;
2. THAT this appointment shall take effect on the passing of this bylaw.

READ A FIRST AND SECOND TIME THIS 23rd DAY OF AUGUST, 2023.



MAYOR - K. BURKE



CLERK - A. WHALEN

READ A THIRD AND FINAL TIME AND PASSED IN OPEN COUNCIL THIS
23rd DAY OF AUGUST, 2023.



MAYOR - K. BURKE



CLERK - A. WHALEN

THE CORPORATION OF THE TOWNSHIP OF SABLES-SPANISH RIVERS

BYLAW NUMBER 2023-32

Being a Bylaw to Amend a Bylaw for the
Purpose of Regulating Open Air Burning

WHEREAS Subsection 7.1(1) of the Fire Protection and Prevention Act, 1997, S.O. 1997, c. 4, as amended, allows the council of a municipality to pass bylaws regulating the setting of open air fires, including establishing the times during which open air fires may be set;

AND WHEREAS Section 10(2)(6) of the Municipal Act, 2001, S.O. 2001, c. 25, allows the municipality to pass a bylaw respecting the health, safety and well-being of persons;

AND WHEREAS the Council of The Corporation of the Township of Sables-Spanish Rivers deems it expedient to impose regulations and the issuance of burning permits to control open air burning for protecting inhabitants, property owners and property in the municipality;

NOW THEREFORE The Council of the Corporation of the Township of Sables-Spanish Rivers ENACTS AS FOLLOWS:

1. Section 22 of Bylaw 2016-25 is hereby amended to read as follows:
"22. (4) Burn permits shall only be issued between October 1st and May 1st";
2. This Bylaw hereby amends Bylaw 2016-25;
3. This bylaw shall come into force and take effect on third and final reading.

READ A FIRST AND SECOND TIME THIS 23rd DAY OF AUGUST, 2023.



MAYOR – K. BURKE



CLERK – A. WHALEN

READ A THIRD AND FINAL TIME AND PASSED IN OPEN COUNCIL THIS
23rd DAY OF AUGUST, 2023.

MAYOR – K. BURKE

CLERK – A. WHALEN